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TOWN OF MARLBOROUGH

1997 ANNUAL REPORT



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TOWN OF MARLBOROUGH

TOWN REPORT

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SPECIAL RECOGNITION

Marlborough Volunteer of the Year

At the 1997 New Hampshire Municipal Association Annual Conference, ten citizens were honored for their voluntary effort and dedication to Town and City governments. Plaques recognizing these citizen's outstanding community service were presented during the November 10th Awards Luncheon.

Mr. Robert W. Heald, Chairman of the Zoning Board of Adjustment was selected from the Town of Marlborough as one of the ten recipients. Mr. Heald was recognized for his tremendous efforts in the planning and zoning area, for reviewing case law, and for advising many individuals and companies on the requirements for projects. He also took on the responsibility for moving and establishing the Planning and Zoning Boards office from the Lambert Building to the new Town Offices. Much of this work was to insure the new facility was properly configured to meet the space, electrical and lighting requirements.

Mr. Heald's many volunteer hours are well recognized by many and he has come to be known as the "authority" on the Zoning Ordinance.

Well done Mr. Heald! Many thanks for your help!

The Board of Selectmen

Hail to the Interim Police Chief

The Board of Selectmen sincerely thanks **Detective Paul S. Bertolami** for his services as Interim Police Chief. He took on this added responsibility from July 1995 to November 1997 while we were trying to fill the position. This is especially remarkable as he has his own full time job with the N.H. Fish and Game Department and doubling up on his work hours had to be challenging. In addition to managing the Department, he also developed the methodology for the hiring process which worked superbly. Our hats off to a very giving individual and a job well done!

Boston Post Cane

The Boston Post Cane is awarded to the oldest resident in the Town. The Boston Post Newspaper developed this award some years ago and many communities have kept the tradition alive.

The current holder of the Boston Post Cane is **Mrs. Gwendolyn Hooper**. The Board of Selectmen presented her the Cane in November 1996 when she was 94 years old. She has lived in Marlborough for over 55 years. In her working years, Mrs. Hooper was a cosmetologist and owned beauty shops in Keene.

TOWN OF MARLBOROUGH

ANNUAL REPORT

Background Information

Township chartered in 1752 by the Masonic Proprietors' agent as " Monadnock No. 5". Lots were drawn in 1762, and were first settled two years later. The Town was incorporated in 1776.

Population 2055; Households 856

Location: Latitude 42 52' North, Longitude 72 12' West

Elevation above sea level: 730 feet.

Area of Land: 20.5 square miles Water: 0.2 square miles



POLITICAL REPRESENTATIVES

*****FEDERAL*****STATE*****

U.S Senators:

Honorable Judd Gregg

333 Russell Senate Office Building
Washington, D.C. 20510-2904
Phone: 202-224-3324
Fax: 202-224-4952
Contact: Stan Sokol

Honorable Bob Smith

307 Dirksen Senate Office Bld.
Washington, D.C. 20510
Phone: 202-224-2841
Fax: 202-224-1353
Contact: Pat Petty

Governor of New Hampshire:

Governor Jeanne Shaheen

Office of the Governor
State House
Concord, N.H. 03301
Phone: 271-2121

Local Office: 125 North Main Street

Concord, N.H. 03301
Phone: 225-7115
Fax: 224-0198
Contact: Carol Carpenter

Executive Council, District 2:

Councilor Peter Spaulding

State House, Room 207
Concord, N.H. 03301
Phone: 271-3632

State Senator, District 10:

Senator Clesson J. Blaisdell

State House, Room 120
Concord, N.H. 03301-4951
Phone: 271-3207
Personal appointments in Keene: 358-3322

U.S. Congressman, 2nd N.H. District:

Honorable Charles Bass

1728 Longworth House Office Building
Washington, D.C. 20515
Phone: 202-225-5206
Fax: 202-225-2946
Contact: David Leland

Representatives to the General Court:

Honorable Daniel Burnham

P.O. Box 496
Dublin, N.H. 03444-0496
Phone: (H) 563-8629

Local Office:

One West Street Suite 208
Keene, NH 03431
Phone: 358-4094
E-Mail: cbass@hr.house.gov
Contact: Darwin Cusack

Honorable Stephen G. Avery

P.O. Box 495
Dublin, N.H. 03444-0495
Phone: (H) 563-8801

Selectmen's Foreword

This was another busy year for our staff. We had many projects to complete and we made several changes in the way the business of the Town was to be accomplished. We wish to thank Mr. Franklin Pelkey and his people for all the work they did on the Town Offices. The repainting job upgraded the appearance of the building. Two coats of paint were applied in record time using the spraying machine we have for doing the crosswalks. Along the way they fixed a lot of the trim work, put in a new bulk head and repaired many of the broken siding pieces. Frank also did the leg work for having the roof upgraded/rebuilt, got rid of the pigeons, and arranged for replacing seven windows on the lower front portion of the building. Not bad for one summers work! From the business point of view, our new Pentium computers and software systems are "state of the art" and far more efficient. The Proval Assessing software is allowing us to manage the reassessment internally and we estimate it will save us some \$30,000. Additionally, in the future, we will be able to do neighborhood reassessments rather than the whole Town, eliminating the \$70,000+ cost. We are happy to report that our new Police Chief Raymond Dodge has been on Board since late fall. Chief Dodge has taken on the management of the Police Department and is taking considerable time to review what is in place before making any changes. He is community policing oriented and you will see more of our Police Officers on a regular beat.

Taking this all into account, we are happy to report that the State of the Town is in great shape! It has taken several years to get past some very complicated and trying issues. Our staff

has been very resourceful and we can now change from the project mode to the maintenance mode. We think you will be quick to recognize this in our 1998 proposed budget. We certainly will not be able to cut the budget in half as some would like to see, but without the past projects, the Town's portion of the tax rate will be less. After we install the well and bathroom at the Recycling/Transfer Center this year, the Center will be finished; the Town Offices are in good shape for the next five years. The Highway Garage and Fire Station are in good shape; and the American With Disabilities (ADA) Grant took care of all of our accessibility problems. The Town well pump house was totally rewired last year and is saving us \$200 (30% less) a month in electrical pumping costs; reassessment of the Town and the rebuilding of Meetinghouse Pond Dam will also be done this year.

We hope this Selectmen's Foreword gives you some idea of the issues we have dealt with and why the costs have been higher. We also hope the N.H. Supreme Court school mandate helps to lower the property tax bills even further. We will continue to minimize our costs wherever possible.

The Board of Selectmen

TOWN OFFICERS/EMPLOYEES

BOARD OF SELECTMEN:

Municipal Property Committee
Water/Sewer Commissioners

Chairman Glover E. Howe Jr. '98
David E. Cheney '99
Lawrence W. Robinson '00

HEALTH OFFICER:

Justine Torelli

SEXTON:

Elmer A. Grover '98

AUDITOR:

Vachon, Clukay & Co., PC

ADMINISTRATIVE ASSISTANT:

CLERK:

Laurent J. Biron
Yvette A. Redfield

PLANNING BOARD:

Chairman Kenneth Kerber
Robert L. Bennett '00
Robert J. Steinert '98
Kathleen Oliver '98
James Bearce '97

TOWN CLERK-TAX COLLECTOR:

Ila Walton '99

DEPUTY TOWN CLERK-TAX COLLECTOR:

Charlotte Crowell

TOWN TREASURER:

Patricia Derby '99

ZONING BOARD:

Chairman Robert Heald '98
E. Anne Burlin '98
Sandra Helgeland '98
Scott M.H. Swanson '99
Frank Knight '98
Russell Branddwein '98
Frank Buckbee '99
Richard Butler '98

MODERATOR:

Edward C. Goodrich Jr. '98

DIRECTOR OF PUBLIC WORKS: HIGHWAY DEPARTMENT EMPLOYEES:

Harry Patnode, Jr.
Richard Patnode
Brian Tarr

TRUSTEES OF TRUST FUNDS:

Chair E. Anne Burlin '00
Wayne Crowell '98
Wesley Raye '99

CEMETERY TRUSTEES:

Chairman Michael Ball '98
Alphonse Despres '00
Cecil Nash '99

HERITAGE COMMISSION:

Chairman

Richard Butler
Priscilla Richardson
Jean Packard
Helen E. Wilson
Edward Wilson Jr.

WELFARE ADMINISTRATOR:

Yvette A. Redfield

Alternate

Allan Williams
Elizabeth Richards
Eugene Woodward
Nancy Hayden

TOWN OFFICERS/EMPLOYEES

RECREATION COMMITTEE:

Chairman Kevin Southwell '99
 Gregory Orkins '98
 Susan Robbins '98
 Jeffrey Castor '98
 Timothy Lawlor '98
 Eugene Donohue '98
 Carla Moore '98

FROST FREE LIBRARY TRUSTEES:

President Gilda Goodrich '99
 Anna Tilton '98
 Robert L. Bennett '98
 Glover Howe Jr. '98
 David E. Cheney '99
 Jacqueline A. Leahy '00
 Rufus Frost III
 Rev. Thomas Duston
 Rev. Dawn-Garrett Lawson

RECYCLING/TRANSFER CTR. EMPLOYEES:

Manager, Franklin Pelkey
 Linwood B. Croteau
 Paul Laurendeau
 Leo Lamoureux
 Ransom Webster

FROST FREE LIBRARY STAFF:

Director, Lisa Bearce
 Assistant, Dolores Biron
 Alternate Asst., Marcia Legru
 Custodian, Geraldine Dunn

FIRE WARDS:

SUPERVISORS OF THE CHECKLIST:

Chair A. Carol Shelly '98
 William F. Cummings '98
 Robert Hackler '99

FOREST FIRE WARDEN:

DEPUTY FOREST FIRE WARDENS:

Carl E. Russell
 Edward H. Wilson
 Michael Goodwin
 Wayne Crowell
 Clarence Beauregard

CONSERVATION COMMISSION:

Chairman Michael C. Krinsky
 Secretary, Charles R. Buffler
 Ernest Linders
 Denise Hood
 Benjamin Rice

POLICE CHIEF:

POLICE OFFICERS:

Secretary
 School Patrol
 Animal Control
 Police Officer on Duty

INSPECTORS:
 Building
 Electrical
 Plumbing

SOUTHWEST REGION PLANNING:

Commissioners:
 Transportation Advisory Committee:
 Housing Advisory Committee:
 Natural Resource Advisory Committee:

Glover Hower, Jr.
 Laurent J. Biron
 Laurent J. Biron
 Vacant
 Michael C. Krinsky

GENERAL INFORMATION

TOWN OFFICES: 236 EAST MAIN STREET

TDD SERVICE: Call 1-800-735-2964
for Relay New Hampshire

OFFICE HOURS:

Monday	9 A.M. TO 4:30 P.M.
	7 P.M. TO 9:00 P.M.
Tuesday	9 A.M. TO 4:30 A.M.
Wednesday	9 A.M. TO 12 Noon
Thursday	9 A.M. TO 4:30 P.M.
Friday	9 A.M. TO 2:00 P.M.

Board of Selectmen- 876-3751
& Water/Sewer Commissioners

Building, Electrical & Plumbing
Inspectors- call Town Clerk's Office

Town Clerk- 876-4529

Police Office- 876-3311 for routine business
Emergency call 911

Welfare- 876-4703. Hours are Tuesday and Thursday-
9:00 A.M. to Noon.

Planning Board and Zoning Board meets second
Tuesday each month. Office hours are Monday night by
appointment 7-9 P.M. Call 876-4529 for appointment.

Recreation Committee meets periodically. Contact
876-3751 for information.

Heritage Commission meets every month. Contact
Chairman Richard Butler at 876-3980.

Conservation Commission meets periodically. Contact
Chairman Michael Krinsky at 876-3827 or Secretary
Charles Buffler at 876-4076.

Supervisor of the Checklist- A. Carol Shelley. Contact
Town Clerk's Office.

Cemetery Trustees- contact via Sexton Mr. Elmer
Grover, Jr. at 876-4204.

Health Officer- (Part Time) Mrs. Justine Torelli. Contact
876-4524.

GENERAL INFORMATION

DEPARTMENTS AT OTHER LOCATIONS:

Fire Department- Call 911

Located at 149 Main Street

Fire Chief- Wayne Crowell at 876-3842, meets 1st Thursday of month and equipment checks on Sunday morning.

Fire Warden- Carl Russell at 876-3349

Highway Department- 876-4401

Located at 132 Jaffrey Road

Director of Public Works/Road Agent- Mr. Harry Patnode, Jr.

Recycling/Transfer Center- 876-4795

Located at 114 Roxbury Road

Manager- Mr. Franklin Pelkey

Open Friday & Saturday 8:00 A.M. - 3:30 P.M.

Frost Free Library- 876-4479

Located at 28 South Main Street

Librarian- Mrs. Lisa Bearce

Hours: Tues/Wed 2:00 P.M. to 8:00 P.M.
Thursday 10:00 A.M to 5:00 P.M.
Friday 2:00 P.M. to 5:00 P.M.
Saturday 10:00 P.M. to 4:00 P.M.

**IN CASE OF
EMERGENCY CALL**

911

**GIVE NAME,
PHONE NUMBER,
AND LOCATION**

GENERAL INFORMATION

INVENTORY OF TAXABLE PROPERTY

Please return your Inventory promptly. It is especially important that the census portion be filled in completely. This information is used for the school census and to compute our State Revenue Sharing. Inventories are due on **April 15, 1998. After that date, a minimum penalty of \$10.00 applies.**

REASSESSMENT

Reassessment of the entire Town is underway for 1998 and will be done by the end of summer of 1998. If you have any concerns on this reassessment, please contact the Selectmen's office at 876-3751. You will receive preliminary information on your assessment by August 1, 1998.

EXEMPTION AND REASSESSMENT INFORMATION

EXEMPTIONS: The 1996 Legislature repealed all of the existing Elderly Exemptions and replaced them with RSA 72:39-b, establishing new minimum requirements for one uniform system. Effective January 1, 1998, the new exemption is \$5,000 off the assessed value of the property, applied equally for all age groups. To qualify, income and assets cannot exceed the following limitations:

Income: Single \$13,400; married \$20,400, which includes social security and pension payments.

Assets: \$35,000 or less, excluding the value of the person's actual residence and the value of a minimum single family residential lot or two acres, whichever is greater.

Contact the Town Clerk's office for an application prior to March 1, 1998 to qualify for the coming year.

GENERAL INFORMATION

ATTENTION DOG OWNERS

All dogs six months or older must be licensed by May 1, 1998. Licenses are available from the Town Clerk's office at the Town Offices.

An animal population control fee is now part of the license fee. This money will be sent to the State and given to low income persons to have their dogs and cats sterilized. The fees are as follows:

\$6.50 for neutered or sprayed animal
\$9.00 for female or male animal

Note: Persons over 65 years of age may license one dog for \$2.00.

Late Fees: \$1.00 per month shall be charged if fees are not paid by June 1, 1998.

Any owner keeping a dog contrary to the provisions of NH Statutes RSA 466 shall forfeit \$25.00 to the Town in which the dog is kept in addition to the above \$1.00 per month charge.

Note: Marlborough's leash law has been in effect since 1975.

THE FROST FREE LIBRARY AT 28 SOUTH MAIN STREET IS YOUR SOURCE FOR FLOOD PLAIN MANAGEMENT INFORMATION.

Publication include information on flood insurance, protecting a building from flooding, and community hazard mitigation. Contact the librarian for more information.

Additional assistance is also available at Marlborough Town Offices. Please contact the Selectmen's Office, Community Rating System Coordinator, at Marlborough Town Offices 236 East Main Street, Marlborough, NH 03455-0487 for more information. Call 876-3751.

ATTENTION BOAT OWNERS

Your boat may be registered at John Fletcher's Bait and Tackle Shop at 293 East Main Street. Boat taxes go to the Town in which they are paid. Let's give Marlborough the benefit of your boat tax!

**TOWN OF MARLBOROUGH
1998 WARRANT AND BUDGET**



THE STATE OF NEW HAMPSHIRE
THE POLLS WILL BE OPEN FROM 1:00 P.M. TO 9:00 P.M.

To the Inhabitants of the Town of Marlborough, N.H. in the County of Cheshire in said State, qualified to vote in Town affairs:

You are hereby notified to meet at the Marlborough School Gymnasium in said Marlborough on Tuesday, the tenth (10th) day of March 1998, at 7:00 P.M. of the clock in the afternoon, to act upon the following subjects:

1. To choose all necessary Town Officers for the year ensuing (by ballot).
2. To vote on the proposed Town Zoning Ordinance changes on the attached ballot to this warrant.
3. To see if the Town will adopt RSA Chapter 32 relative to establishment of a Budget Committee, which committee shall be responsible for the preparation of an annual budget, and other functions prescribed in RSA Chapter 32. The Selectmen do not recommend adoption of this article. (Majority vote required)
4. To see if the Town will vote to raise and appropriate the sum of \$1, 235,472 which represents the posted operating budget (Form MS-6). Said sum does not include the warrant articles addressed.

5. To see if the Town will vote to raise and appropriate the sum of Eight Thousand, Four Hundred, Five Dollars (\$8,405.00) for the purpose of paying lease payment number #2 on the 1997 Ford police cruiser authorized by Town vote in article #4 at the 1997 Town Meeting. The source of said funds to be a withdrawal from the Farnum Fund. (Majority vote required)

6. To see if the Town will vote to raise and appropriate the sum of Sixteen Thousand, Five Hundred, Ninety One Dollars (\$16,591.00) for the purpose of paying lease payment #4 (last payment) on the highway dump truck and authorize the withdrawal of this amount from the Highway Heavy Equipment Capital Reserve Fund created for this purpose. The lease was authorized by Town vote in article #5 at the 1995 Town Meeting. (Majority vote required)

7. To see if the Town will vote to authorize the Selectmen to enter into a lease agreement for the purpose of leasing a front-end loader for the Highway Department, to dispose of the existing front-end loader, and to raise and appropriate the sum of Eighteen Thousand, Eight Hundred Dollars (\$18,800.00) for the first year's payment for that purpose.

8. To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of Fire Equipment and to raise and appropriate the sum of Eight Thousand Dollars (\$8,000.00) to be placed

in this fund and to designate the Fire Wards as agents to expend. The Selectmen recommend this appropriation. (Majority vote required)

9. To see if the Town will vote to raise and appropriate the sum of Four Thousand, Five Hundred Dollars (\$4,500.00) for the purpose of funding the Community Kitchen. (Majority vote required).

10. To see if the Town will vote to raise and appropriate the sum of Two Thousand, Fifty Five Dollars (\$2,055.00) to pay for certain studies of electric load profiles within the Town and other related research. These studies will be used for the possible aggregation of the Town's and/or its residents' and businesses' electric loads in the New Hampshire Municipal Association (NHMA) Pooled Energy Plan in preparation for deregulation of the electric industry in New Hampshire. (Majority vote required).

11. To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of Economic Development and to raise and appropriate the sum of Ten Thousand Dollars (\$10,000.00) to be placed in this fund. Further, to designate the Board of Selectmen as agents to expend. The Selectmen recommend this appropriation. (Majority vote required).

12. If the Town votes to establish a Budget Committee, then to see if the Town will vote that the Budget Committee shall consist of six (6) members-at-large who shall be elected for three year terms as prescribed in RSA 32:15-III, except that the initial members shall be appointed by the Moderator for a one year term until elections are held in 1999.

13. To see if the Town will authorize the sale of land known as Tax Map 16, Lot 22, (approximately .10 acres) on the Roxbury Road near the Power Bridge per RSA 31-3. (Majority vote required)

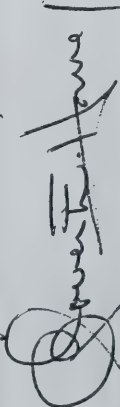
14. To see if the town will vote to accept any funds for the maintenance of cemeteries or to act in any matter relating thereto.

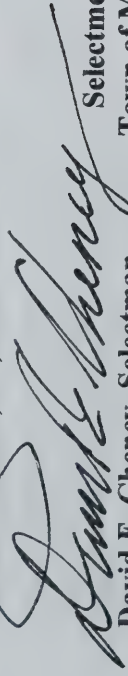
15. To see if the Town will vote to authorize the Board of Selectmen to accept, on behalf of the Town, gifts, legacies, and devises made to the Town in trust for any public purpose as permitted by RSA 31:19.

16. To hear reports of Town Agents, Auditors, and Committees.


17. To transact any business that may legally come before the meeting.

Given under our hands and seal, this 9th day of February,
in the year of our Lord, nineteen hundred and ninety-eight.

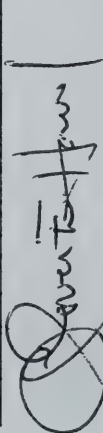

Glover E. Howe, Jr., Chairman

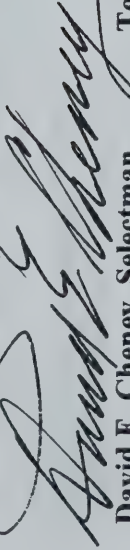

David E. Cheney, Selectman

Selectmen of the
Town of Marlborough



Lawrence W. Robinson, Selectman

A true Copy of Warrant – Attest:


Glover E. Howe, Jr., Chairman


David E. Cheney, Selectman

Selectmen of the
Town of Marlborough


Lawrence W. Robinson, Selectman

PLACE A CROSS (X) IN THE SQUARE AFTER EACH NAME YOU WISH TO VOTE FOR.

SELECTMAN FOR THREE YEARS

GENE DONOHUE.....☐
(Vote for One)
GARY W. GAGNON.....☐
GINA PAIGHT.....☐
MANFREDO L. TORELLI.....☐

TREASURER FOR THREE YEARS

(Vote for One)
PATRICIA R. DERBY.....☒

MODERATOR FOR TWO YEARS

(Vote for One)
EDWARD C. GOODRICH, Jr.☐

SUPERVISOR OF THE CHECKLIST

FOR TWO YEARS
(Vote for One)

A. CAROL SHELLEY☐

SUPERVISOR OF THE CHECKLIST
FOR SIX YEARS

(Vote for One)
HANK KENNEY.....☐

TRUSTEE OF TRUST FUNDS FOR THREE
YEARS

(Vote for One)
WAYNE F. CROWELL☐

CEMETERY TRUSTEE FOR THREE YEARS

(Vote for One)

"Shall we adopt the provisions of RSA
40:13 to allow official ballot voting on all
issues before the Town of Marlborough?"

YES ☐ NO ☐

LIBRARY TRUSTEE FOR THREE YEARS

(Vote for One)

ROBERT L. BENNETT ☐

LIBRARY TRUSTEE FOR ONE YEAR

(Vote for One)

ANNA TILTON ☐

SEXTON FOR ONE YEAR

(Vote for One)

ELMER A. GROVER ☐

**RECREATION COMMITTEE MEMBER
FOR THREE YEARS**

(Vote for Two)

**RECREATION COMMITTEE MEMBER
FOR TWO YEARS**

(Vote for Two)

**RECREATION COMMITTEE MEMBER
FOR ONE YEAR**

(Vote for Two)

FIREWARD FOR THREE YEARS

(Vote for Two)

LINWOOD B. CROTEAU ☐

MICHAEL F. LAFFOND ☐

JOHN A. MANNING ☐

EDWARD H. WILSON ☐

1998 ZONING BOARD ORDINANCES

A VOTER WHO WISHES TO VOTE "YES" WILL PLACE AN (X) IN THE SQUARE IDENTIFIED BY THE WORD "YES" FOLLOWING THE QUESTION. A VOTER WHO WISHES TO VOTE "NO" WILL PLACE AN (X) IN THE SQUARE IDENTIFIED BY THE WORD "NO" FOLLOWING THE QUESTION. IF NO (X) IS PLACED IN EITHER SQUARE FOLLOWING THE QUESTION, THE BALLOT WILL NOT BE COUNTED AS TO THE QUESTION.

Are you in favor of the adoption of Amendment Number 1 as proposed by the Board of Selectmen, upon the advice of legal counsel, for the Town Ordinance to amend Section 2 to add, classify, and define JUNK OR SALVAGE as "the open and exterior storage or deposit at any place of business or residence, whether in connection with another business or residence or not, and which is subject to public view, to consist of old iron, unregistered motor vehicle(s), trash, garbage, appliances, metal, glass, paper or cordage or other waste of discarded or secondhand materials".

Explanation: The Town Ordinance does not currently define that which constitutes junk or salvage for land use management purposes. This definition to be added to the Ordinance provisions will clarify and support land use management and enforcement practices to prevent potential health and safety hazards and adverse affects upon adjoining and neighboring properties and, in turn, promote the aesthetic values of the Community at large.

The Planning Board recommends passage to this Amendment.

Yes ☐ No ☐

Are you in favor of the adoption of Amendment Number 2 as is proposed by the Planning Board for the Town Ordinance to amend the primary use classification of "Wholesale business and storage in a roofed structure" as currently contained in Section 6.4, F.4 of the Ordinance to further provide for warehouse storage of commercial products and/or the commercial storage of household and privately owned property within a roofed building.

Explanation: The Ordinance currently classifies only the wholesale business and storage of products in a roofed structure and does not classify retail business and storage of products as well as the storage of those goods commonly stored in mini-storage buildings for commercial rental purposes. This change will broaden the present primary use classification to accommodate similar storage facilities in a roofed building.

The Planning Board recommends passage to this Amendment.

Yes ☐ No ☐

Are you in favor of the adoption of Amendment Number 3 as proposed by the Board of Selectmen for the Town Ordinance to amend Section 11.2, B of the Ordinance to provide for any aggrieved parties regarding any decision rendered by the building inspector or other Town administrative officials to provide for an appeal period of fourteen (14) days after receipt via certified mail or police delivery of such decision and during which time period an appeal may be submitted to The Zoning Board of Adjustment on all matters within its jurisdiction under the Ordinance and New Hampshire Statutes.

Explanation: This change will provide for a reasonable period of fourteen (14) days during which time period an appeal may be submitted to The Zoning Board of Adjustment by any aggrieved parties as to a decision rendered by the Town building inspector or other administrative officials and would accommodate a more timely action to be taken in matters pertaining to such decisions.

The Planning Board recommends passage to this Amendment.

Yes ☐ No ☐

Are you in favor of the adoption of Amendment Number 4 as proposed by the Board of Selectmen for the Town Ordinance to amend Section 6.4, B 11 which currently provides for the primary use classification applicable to "sports facilities or other places of entertainment conducted for profit" not otherwise described within the Ordinance to that which will separately classify indoor/outdoor sports facilities; i.e., tennis, racquetball, handball, basketball, and other such activities, from other places of recreation or entertainment conducted for profit.

Explanation: The current provisions applicable to this Section of the Town Ordinance do not contain separate provisions of primary usage applicable to other places of recreation or entertainment such as race tracks, fair and exposition grounds, circus or carnival grounds, outdoor concerts, etc. The addition of this primary usage classification will enable the Town land use boards to separately address such uses and conditions which are to be applicable thereto to provide for the protection of the general public interests and would serve to prevent traffic, fire, panic, health and safety hazards and adverse affects upon the properties and rights of others within our community at large.

The Planning Board recommends passage of this Amendment.

Yes ☐ No ☐

Are you in favor of the adoption of Amendment Number 5 as proposed by the Planning Board for the Ordinance to amend that the lot numbers of those lots contained within the C-3 (Light Industrial) Zone consist of the following numbered Lots: Tax Map 7, Lots numbered 26, 29, 30, 32, 38 and 42.

Explanation: Some of these Lots were incorrectly numbered upon prior ballot questions. Favorable passage of this Amendment will correct former unintentional numbering errors and will not result in any changes to the intended Lots to be included in this Zone.

The Planning Board recommends passage of this Amendment.

Yes ☐ No ☐

Are you in favor of the adoption of Amendment Number 6 as proposed by the Planning Board to amend Section 11 of the Town Ordinance to provide "equitable waivers" of certain dimensional requirements contained within the Ordinance which may be waived under specified conditions to a property owner or agent, or as a result of an error in interpretation of the Ordinance or its applicability by a Town official in the process of issuing a permit while such official was acting within the scope of his/her authority.

Explanation: Under the authority granted to The Zoning Board of Adjustment as provided by the provisions of New Hampshire Statutes (RSA 674:33-a), effective January 1, 1997: "equitable waivers" of certain dimensional requirements contained within the Ordinance may be waived under specified conditions as is prescribed by State law. Favorable passage of this Amendment will add such provisions, as now prescribed by law, to the provisions contained within the Town Ordinance.

The Planning Board recommends passage of this Amendment.

Yes ☐ No ☐

MS-6

STATE OF NEW HAMPSHIRE
DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
61 So. Spring St., P.O. Box 1122
Concord, NH 03302-1122
(603) 271-3397



BUDGET OF THE TOWN

OF Marlborough N.H.

Appropriations and Estimates of Revenue for the Ensuing Year January 1, 1998 to December 31, 1998 or for Fiscal Year From _____ to _____

IMPORTANT: Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the entire budget in the appropriate recommended and not recommended area. This means the operating budget and all special and individual warrant articles must be posted.
2. Hold at least one public hearing on this budget.
3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address above.

Date February 20, 1998

Glover E. Howe, Jr. Chairman
David E. Cheney Selectman
Lawrence W. Robinson Selectman

SELECTMEN (PLEASE SIGN IN INK)

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

(Revised 11/87)

Budget - Town of Marlborough, N.H.

MS-6

Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:1, 6)	Warrant Article	Appropriations Prior Year Approved by DRA	Actual Expenditures Prior Year	APPROPRIATIONS TR. (RECOMMENDED)	APPROPRIATIONS RECOMMENDED
GENERAL GOVERNMENT						
4130-4139	Executive		35,820	36,113	35,260	
4140-4149	Election, Reg. & Vital Statistics		29,980	26,683	30,750	
4150-4151	Financial Administration		60,700	49,731	56,215	
4152	Revaluation of Property		24,500	36,137	10,950	
4153	Legal Expense		12,000	7,680	6,500	
4155-4159	Personnel Administration					
4191-4193	Planning & Zoning		10,400	4,573	4,425	
4194	General Government Buildings		60,807	58,740	30,950	
4195	Cemeteries		14,325	10,357	14,325	
4196	Insurance		53,000	45,014	46,225	
4197	Advertising & Regional Assoc.		3,082	3,080	2,965	
4199	Other General Government		99,000	70,661	102,350	
PUBLIC SAFETY						
4210-4214	Police		126,350	107,050	126,065	
4215-4219	Ambulance					
4220-4229	Fire		36,265	34,309	36,265	
4240-4249	Building Inspection		5,300	2,031	2,000	
4290-4298	Emergency Management		9,125	4,597	7,625	
4299	Other Public Safety (Including Communications)					
AIRPORT/AVIATION CENTER						
4301-4309	Airport Operations					
HIGHWAYS & STREETS						
4311	Administration		108,850	107,705	91,900	
4311-4312	Admin., Highways & Streets		93,700	81,290	93,800	
4313	Bridges		2,000	508	2,000	
4316	Street Lighting		14,600	13,411	15,400	
4319	Other		13,900	10,645	14,635	
SANITATION						
4321-4323	Admin. & Solid Waste Collection					
4324	Solid Waste Disposal		114,525	111,391	123,700	
4325	Solid Waste Clean-up					

Acct. #	PURPOSE OF APPROPRIATIONS (SEE 521, V)	Warr. Art. #	APPROPRIATIONS PRIOR YEAR AS APPROVED BY DEA	Actual Expenditures Prior Year	APPROPRIATIONS ENSUING FISCAL YR. (RECOMMENDED)	APPROP. ENSUING FISCAL YR. (NOT RECOMMENDED)
4326-4329	Seague Collection & Disposal & Other		84,677	70,973	130,058	
	WATER DISTRIBUTION & TREATMENT		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4331-4332	Admin. and Water Services		45,050	36,250	31,050	
4335-4339	Water Treatment, Conservation & Other		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
	ELECTRIC		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4351-4352	Admin. and Generation					
4353	Purchase Costs					
4354	Electric Equipment Maintenance					
4359	Other Electric Costs					
	HEALTH		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4411-4414	Admin. and Pest Control		1,000	500	1,000	
4415-4419	Health Agencies & Hospitals & Other		10,220	11,688	10,100	
	WELFARE		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4441-4442	Administration & Direct Assistance		4,900	2,162	4,275	
4444	Intergovernmental Welfare					
4447	Direct Asst Vendor Payments & Other		22,031	10,409	21,980	
	CULTURE & RECREATION		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4520-4529	Parks & Recreation		20,605	15,032	17,680	
4550-4559	Library		61,670	53,017	62,107	
4583	Patriotic Purposes		1,500	1,125	1,500	
4589	Other Culture & Recreation		5,925	4,624	7,050	
	CONSERVATION		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4611-4612	Administration & Purchases of Natural Resources		4,075	4,533	6,075	
4619	Other Conservation					
4631-4632	REDEVELOPMENT & HOUSING		298,000	18,051	-0-	
4651-4659	ECONOMIC DEVELOPMENT		10,000	245	-0-	
	DEBT SERVICE		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4711	Princ.- Long Term Bonds & Notes		50,000	50,000	51,780	
4721	Interest-Long Term Bonds & Notes		43,608	44,487	34,512	
4723	Interest on T&E		2,000	0	2,000	

Acct. #	PURPOSE OF APPROPRIATIONS (SEE 521, V)	Warr. Art. #	APPROPRIATIONS PRIOR YEAR AS APPROVED BY DEA	Actual Expenditures Prior Year	APPROPRIATIONS PRIOR YEAR YR. (RECOMMENDED)	APPROP. ENSUING FISCAL YR. (NOT RECOMMENDED)
4790-4799	Other Debt Service					
	CAPITAL OUTLAY		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4901	Land					
4902	Machinery, Vehicles & Equipment					
4903	Buildings					
4909	Improvements Other Than Buildings					
	OPERATING TRANSFERS OUT		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4912	To Special Revenue Fund					
4913	To Capital Projects Fund					
4914	To Enterprise Fund					
	Sewer-					
	Water-					
	Electric-					
	Airport-					
4915	To Capital Reserve Fund					
4916	To Expendable Trust Funds (except Health Maintenance Trust Fund)					
4917	To Health Maintenance Trust Fund					
4918	To Nonexpendable Trust Funds					
4919	To Agency Funds					
	SUBTOTAL 1		1,593,490	1,144,802	1,235,472	

If you have a line item of appropriations from more than one warrant article, please use the space below to identify the make-up of the line total for the ensuing year.

Acct. #	Warr. Art. #	Amount	Acct. #	Warr. Art. #	Amount
4902	5	8,405	4909	11	10,000
4902	6	16,590			
4902	7	18,800			
4909	8	8,000			
4909	9	4,500			
4909	10	2,055			

Acct. #	SOURCE OF REVENUE	Warr. Art. #	Estimated Revenue Prior Year	Actual Revenue Prior Year	Estimated Revenue Ending Year
INTERFUND OPERATING TRANSFERS IN					
3912	From Special Revenue Funds		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3913	From Capital Projects Funds				
3914	From Enterprise Funds				
	Sewer - (Offset)		84,677	100,406	130,058
	Water - (Offset)		45,050	64,050	31,050
	Electric - (Offset)				
	Airport - (Offset)				
3915	From Capital Reserve Funds				
3916	From Trust & Agency Funds		23,795	23,789	40,848
OTHER FINANCING SOURCES					
3934	Proc. from Long Term Bonds & Notes		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
Amounts VOTED from Fund Balance ("Surplus")					
	Fund Balance ("Surplus") to Reduce Taxes		100,000	100,000	114,000
TOTAL REVENUES & CREDITS			983,514	884,186	721,845

****BUDGET SUMMARY****

SUBTOTAL 1 Recommended (from page 3)	1,235,472
SUBTOTAL 2 Special warrant articles Recommended (from page 4)	18,000
SUBTOTAL 3 "Individual" warrant articles Recommended (from page 4)	50,350
TOTAL Appropriations Recommended	1,303,822
Less: Amount of Estimated Revenues & Credits (from above)	721,845
Estimated Amount of Taxes to Be Raised	581,977

(REV. 1997)

TOWN OF MARLBOROUGH- 1998 BUDGET

DEPARTMENT	1997 BUDGET	1997 EXPENSES	1998 BUDGET	CHANGE	EXPECTED REVENUE
<u>GEN'L GOVERNMENT</u> EXEC OFFICE	35,820	36,113	35,260	-560	
ELECTION/REG/VS	29,980	26,683	30,750	770	220,000 (1)
FINANCIAL ADMIN	60,700	49,731	56,215	-4,485	40,000 (2)
REVAL OF PROPERTY	24,500	36,137	10,950	-13,550	
ATTORNEY/COURT FEES	12,000	7,680	6,500	-5,500	
PLANNING & ZONING	10,400	4,573	4,425	-5,975	
GEN'L GOV'T BLDGS	60,807	58,740	30,950	-29,857	
CEMETERIES	14,325	10,357	14,325	0	4,700 (3)
INSURANCE	53,000	45,014	46,225	-6,775	19,875 (4)
ADVERT/REG ASSOC	3,082	3,080	2,965	-117	
BC/BS,RET,FICA,MEDI	99,000	70,661	102,350	3,350	
SUBTOTAL-GENERAL GOV'T	403,614	348,769	340,915	-62,699	284,575

FOOTNOTES:

- (1) Income from Clerk/Tax Collector activities include motor vehicle fees, commercial filing, vital statistics, dog licenses, yield and boat taxes, and interest/penalties on taxes and late inventories.
- (2) Income from interest on deposits and hydro-lease.
- (3) Interest from Cemetery Trust Fund
- (4) Estimated Property Liability Trust dividend (\$4250) and Compensation Funds of N.H. dividend (\$15,625).

TOWN OF MARLBOROUGH- 1998 BUDGET

<u>PUBLIC SAFETY:</u>	1997 BUDGET	1997 EXPENSES	1998 BUDGET	CHANGE	EXPECTED REVENUE
POLICE DEPT	126,350	107,050	126,065	-285	2,000
FIRE DEPT	36,265	34,309	36,265	0	
BLDG INSPECTOR	5,300	2,031	2,000	-3,300	2,500 (5)
CVL DFNS/FIRE WARDEN	<u>9,125</u>	<u>4,597</u>	<u>7,625</u>	<u>-1,500</u>	
SUBTOTAL- PUBLIC SAFETY	177,040	147,987	171,955	-5,085	4,500
<u>HWY/STREETS/BRIDGES:</u>					
HWY DEPT ADMIN	108,850	107,705	91,900	-16,950	52,265 (6)
HWY/STREET EXPENSE	93,700	81,290	93,800	100	
BRIDGE EXPENSE	2,000	508	2,000	0	
STREET LIGHTING	14,600	13,411	15,400	800	
TOWN LOT EXPENSE	<u>13,900</u>	<u>10,645</u>	<u>14,635</u>	<u>735</u>	
SUBTOTAL- HWY, ST & BRIDGES	233,050	213,559	217,735	-15,315	52,265

FOOTNOTES:

(5) Fees for building, electrical and plumbing permits.

(6) Highway Block Grant Aid allocation.

TOWN OF MARLBOROUGH- 1998 BUDGET

<u>SANITATION:</u>	1997 BUDGET	1997 EXPENSES	1998 BUDGET	CHANGE	EXPECTED REVENUE
RECYCLING/TRANSFER CTR	114,525	111,391	123,700	9,175	23,480 (7)
SEWER DEPT	84,677	70,973	130,058	45,381	130,058 (8)
WATER DEPT	<u>45,050</u>	<u>36,250</u>	<u>31,050</u>	<u>-14,000</u>	<u>31,050 (8)</u>
SUBTOTAL-SANITATION	244,252	218,614	284,808	40,556	184,588
<u>HEALTH/WELFARE:</u>					
HEALTH ADMIN	1,000	500	1,000	0	
HEALTH/OTHER AGENCIES	10,220	11,688	10,100	-120	
WELFARE ADMIN	4,900	2,162	4,275	-625	
WELFARE-DIRECT ASSIST	<u>22,031</u>	<u>10,409</u>	<u>21,980</u>	<u>-51</u>	
SUBTOTAL-HEALTH/WELFARE	38,151	24,759	37,355	-796	

FOOTNOTES:

(7) Recyclable sales and reimbursement from Town of Roxbury (\$13,480) and (\$10,000) anticipated sales of recyclables.

(8) Self supporting department from billings.

TOWN OF MARLBOROUGH- 1998 BUDGET

<u>CULTURE AND RECREATION:</u>	1997 BUDGET	1997 EXPENSES	1998 BUDGET	CHANGE	EXPECTED REVENUE
PARKS/REC	20,605	15,032	17,680	-2,925	
LIBRARY	61,670	53,017	62,107	437	5,800 (9)
PATRIOTIC PURPOSES	1,500	1,125	1,500	0	
HERITAGE COMMISSION	<u>5,925</u>	<u>4,624</u>	<u>7,050</u>	<u>1,125</u>	<u>1,012 (10)</u>
SUBTOTAL- CULTURE/REC:	89,700	73,798	88,337	-1,363	6,812
<u>CONSERVATION:</u>					
CONSERV. COMM. ADMIN.	<u>4,075</u>	<u>4,533</u>	<u>6,075</u>	<u>2,000</u>	
SUBTOTAL- CONSERV. COMM:	4,075	4,533	6,075	2,000	
<u>ECONOMIC DEVELOPMENT:</u>					
ECONOMIC DEVELOPMENT	<u>10,000</u>	<u>245</u>	<u>0</u>	<u>-10,000</u>	
SUBTOTAL- ECONOMIC DEVEL:	10,000	245	0	-10,000	

FOOTNOTES:

(9) Income from Library Trust Fund and from fines.

(10) Expected 50% from ADA Grant.

TOWN OF MARLBOROUGH- 1998 BUDGET

<u>DEBT SERVICE</u>	1997 BUDGET	1997 EXPENSES	1998 BUDGET	CHANGE	EXPECTED REVENUE
LONG TERM BONDS/NOTES (P)	50,000	50,000	51,780	1,780	29,920 (11)
LONG TERM BONDS/NOTES (I)	43,608	44,487	34,512	-9,096	5,353 (11)
TAX ANTICIPATION NOTE- (I)	<u>2,000</u>	<u>0</u>	<u>2,000</u>	<u>0</u>	
SUBTOTAL- DEBT SERVICE	95,608	94,487	88,292	-7,316	35,273
TOTAL OPERATING BUDGET	1,295,490	1,126,751	1,235,472	-60,018	568,013
<u>CAPITAL OUTLAYS:</u>					
CAPITAL PROJ-NEXT PAGE	15,880	31,314	68,350	52,470	24,995 (13)
TOTAL APPROPRIATIONS	1,311,370	1,158,065	1,303,822	-7,548	593,008
CDBG-WATER LINE	298,000	18,051	<u>0</u>	-298,000	
TOTAL APPROP W/GRANTS	<u>1,609,370</u>	<u>1,176,116</u>	<u>1,303,822</u>	-305,548	
PRIOR YEAR CARRY OVER	48,851	(12)	44,685	-4,166	
TOTAL PROGRAM	1,658,221		1,348,507	-309,714	

FOOTNOTES:

(11) \$29,920 from State share of Sewer bond and \$5,353 paid from Fire Department Dumont-Lodge-Richardson Trust Fund for fire truck.

(12) Expenditures included in the above lines.

(13) Cruiser funded from Farnum Fund and Dump Truck from Highway Heavy Equipment Capital Reserve.

1998 WARRANT ARTICLES FOR CAPITAL EXPENDITURES

<u>ITEM:</u>	AMOUNT	EFFECT ON TAX RATE IN CENTS PER \$1000
POLICE CRUISER PMT	8,405	NONE - FARNUM FUND
HIGHWAY DUMP TRUCK	16,590	NONE - HWY CAP RESV
FRONT END LOADER	18,800	27
COMMUNITY KITCHEN	4,500	7
NHMA POOLED ENERGY PLAN	2,055	3
FIRE EQUIPMENT CAPITAL RESERVE	8,000	12
ECONOMIC DEV. CAP. RESERVE	<u>10,000</u>	15
TOTAL:	68,350	\$0.64

NOTE: Expenditures of \$68,529 equals \$1.00 on tax rate.

TOWN OF MARLBOROUGH
Encumbrances of the 1997 Appropriations

PROJECT:	AMOUNT
Cemetery Fence Repair	\$3,500
Gates House and Stone Wall Project	\$1,250
Library Lighting Project	\$4,056
Recreation Committee Equipment	\$5,000
Planning Board Contracted Services	\$4,500
Phase I Assessment of Avilite Building	\$1,300
Town Clerk Computer	<u>\$2,500</u>
SUBTOTAL	\$22,106

FEDERAL GRANTS CARRIED FORWARD:

School Street Project – FEMA Grant	\$18,721
ADA Grant	<u>\$3,858</u>
TOTAL	\$44,685

1997 ACTUAL AND 1998 PROJECTED TAX RATE

	PROJECTED 1997	ACTUAL 1997	PROJECTED 1998
TOTAL TOWN APPROP	1,609,370	1,609,370	1,303,822
LESS: REVENUE	-834,058	-883,514	-593,008
SURPLUS	-100,000	-100,000	-114,000
SHARED REVENUES	-13,657	-14,837	-14,837
ADD: OVERLAYS	10,000	15,230	10,000
WAR SVC CREDITS	7,700	7,650	7,650
NET TOWN APPROP	679,355	633,899	599,627
NET SCHOOL TAX	2,312,131	2,209,200	2,337,328
LESS SHARED REVENUE	-49,269	-53,528	-53,528
NET SCHOOL APPROP	2,262,862	2,155,672	2,283,800
COUNTY TAX	190,950	179,030	179,030
LESS: SHARED REVENUE	-2,418	-2,627	-2,627
COUNTY APPROP	188,532	176,403	176,403
TOTAL APPROPRIATIONS	3,130,749	2,965,974	3,059,830

ACTUAL/PROJECTED TAX RATES

TAX BASE: 68,294,303/1000=68,529 IS ONE DOLLAR ON TAX RATE

BREAKOUT BY CATEGORY:	PROJECTED 1997	ACTUAL 1997	PROJECTED 1998
TOWN	9.95	9.25	8.75
SCHOOL	33.13	31.46	33.33
COUNTY	2.76	2.57	2.57
TOTAL:	45.84	43.28	44.65

TOWN BUDGET COMPARISON

YEAR	OPERATING BUDGET	SURPLUS	TOWN(a) TAX RATE PER 1000	PERCENTAGE OF TOTAL TAX RATE	TOTAL TAX RATE PER 1000
1990	\$911,326	0	\$7.40	21.1%	35.15
1991	\$910,223	\$114,288	\$5.62	17.8%	31.49
1992	\$896,303	0	\$7.82	21.2%	36.93
1993	\$961,526(b)	\$71,893	\$6.86	18.7%	36.65
1994	\$1,106,030(b)	\$100,000	\$8.59	22.0%	39.07
1995	\$1,137,550	\$100,000	\$5.87	15.4%	38.08
1996	\$1,139,893	\$30,000	\$8.20	19.0%	43.23
1997	\$1,295,490	\$100,000	\$9.25	21.0%	43.28
1998	\$1,235,472	\$114,000	\$8.75	19.0%	44.65*

*1998- Projected and will be affected by any unexpected increases in Town revenues, State revenue sharing, business profits tax, and final tax base for 1998.

FOOTNOTES:

- (a) Includes warrant articles.
- (b) Grant appropriation taken out.

the general purpose financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the control structure and its operation that we consider to be material weaknesses as defined above.

This report is intended for the information of management and the Board of Selectmen. However, this report is a matter of public record, and its distribution is not limited.

January 19, 1998

To the Board of Selectmen
Marlborough, New Hampshire

We have audited the general purpose financial statements of the Town of Marlborough, New Hampshire as of and for the year ended December 31, 1997, and have issued our report thereon dated January 19, 1998.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement.

The management of the Town of Marlborough, New Hampshire is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objectives of an internal control structure are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of general purpose financial statements in accordance with generally accepted accounting principles. Because of inherent limitations in any internal control structure, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the effectiveness of the design and operation of policies and procedures may deteriorate.

In planning and performing our audit of the general purpose financial statements of the Town of Marlborough, New Hampshire for the year ended December 31, 1997, we obtained an understanding of the internal control structure. With respect to the internal control structure, we obtained an understanding of the design of relevant policies and procedures and whether they have been placed in operation, and we assessed control risk in order to determine our auditing procedures for the purpose of expressing our opinion on the general purpose financial statements and not to provide an opinion on the internal control structure. Accordingly, we do not express such an opinion.

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be material weaknesses under standards established by the American Institute of Certified Public Accountants. A material weakness is a condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors and irregularities in amounts that would be material in relation to

Vachon, Clukay & Co., PC

DEPARTMENT OF REVENUE ADMINISTRATION
Municipal Services Division
Concord, N.H. 03302-1122
1997 Tax Rate Calculation

Town/City of:	MARLBOROUGH					Tax Rates
Appropriations	1,609,370					
Less: Revenues	983,514					
Add: Shared Revenues	14,837					
Add: Overlay	15,230					
War Service Credits	7,650					
Net Town Appropriation Special Adjustment	633,899					
	0					
Approved Town/City Tax Effort Municipal Tax Rate	-- School Portion --					
Due to Local School	2,209,200					
Due to Regional School	0					
Less: Shared Revenues	53,528					
Net School Appropriation Special Adjustment	2,155,672					
	0					
Approved School(s) Tax Effort School(s) Tax Rate	-- County Portion --					
Due to County	179,030					
Less: Shared Revenues	2,627					
Net County Appropriation Special Adjustment	176,403					
	0					
Approved County Tax Effort County Tax Rate						
Combined Tax Rate						
Total Property Taxes Assessed	2,965,974					
Less: War Service Credits	(7,650)					
Add: Village District Commitment(s)	0					
Total Property Tax Commitment	2,958,324					
Net Assessed Valuation	-- Proof of Rate --					
	Tax Rate					
68,529,895	43.28					
	Assessment					
	2,965,974					

Andrea M. Reid
9/25/97

Andrea M. Reed
9/25/97

TOWN OF MARLBOROUGH

Long Term Debt as of December 31, 1997

INTEREST RATE FUND CHARGED	STATE SEWER 7.86-6.76% (G)	REFUNDED SEWE HIGHWAY BARN 7.3% (G 40%)(S 60%)	FIRE TRUCK 7.03% (G)	KEENE SEWER 6.9% (S)	TOWN BUILDING variable int. (G)	TOTAL
12/31/96	180,000.00	435,000.00	40,000.00	11,385.00	85,529.95	766,914.95
ADDITIONS						0.00
REDUCTIONS	(20,000.00)	(25,000.00)	(10,000.00)	(1,265.00)	(6,412.21)	(72,677.21)
12/31/97	160,000.00	410,000.00	30,000.00	10,120.00	79,117.74	694,237.74
1998	20,000.00 13,417.30	25,000.00 29,928.00	10,000.00 2,070.00	1,265.00 706.00	6,776.70 6,603.30	68,041.70 53,077.10
1999	20,000.00 11,785.31	25,000.00 28,073.21	10,000.00 1,380.00	1,265.00 619.00	7,389.07 5,990.93	63,654.07 47,848.45
2000	20,000.00 10,109.87	30,000.00 26,365.48	10,000.00 690.00	1,265.00 531.00	8,040.66 5,339.34	69,305.66 43,035.69
2001	20,000.00 8,263.58	30,000.00 24,011.35		1,265.00 415.00	8,783.40 4,596.60	60,048.40 37,286.53
2002	20,000.00 6,567.20	35,000.00 22,174.12		1,265.00 354.00	9,577.13 3,802.87	65,842.13 32,898.19
2003	20,000.00 4,887.19	35,000.00 19,755.00		1,265.00 266.00	10,442.59 2,937.41	66,707.59 27,845.60
2004	20,000.00 3,197.47	40,000.00 17,200.00		1,265.00 178.00	11,379.57 2,000.43	72,644.57 22,575.90
2005	20,000.00 1,352.82	40,000.00 14,260.00		1,265.00 88.00	12,414.56 965.44	73,679.56 16,666.26
2006		45,000.00 11,280.00			4,314.06 77.54	49,314.06 11,357.54
2007		50,000.00 7,927.50				50,000.00 7,927.50
2008		55,000.00 4,152.50				55,000.00 4,152.50
	160,000.00 59,580.74	410,000.00 205,127.16	30,000.00 4,140.00	10,120.00 3,157.00	79,117.74 32,313.86	694,237.74 304,671.26
	219,580.74	615,127.16	34,140.00	13,277.00	111,431.60	998,909.00

**TOWN OF MARLBOROUGH
TREASURER'S REPORT
WATER DEPARTMENT
PROFIT AND LOSS STATEMENT
AS OF DECEMBER 31, 1997**

REVENUES:	25,286.31
Beginning balance	61,194.14
Water Department income	1,615.35
Other Water income	134.14
Interest on bills	1,989.89
Interest on Surplus	
Total Revenues	90,219.83
Expenditures:	
Water Dept. payroll	4,613.59
Water line project	6,250.00
Telephone	378.92
Water tests	1,096.80
Electricity	6,059.78
Equipment Rental	380.00
State permit fee	250.00
Supplies	2,039.45
Maintenance/repairs	7,940.30
Bowl clean & repairs	
Hydrants	775.00
Advertising	35.49
Corrosion Control	5,688.00
Part-time help	743.00
Total Expenditures	36,250.33
NET PROFIT OR LOSS	53,969.50

**TOWN OF MARLBOROUGH
TREASURER'S REPORT
SEWER DEPARTMENT
PROFIT AND LOSS STATEMENT
AS OF DECEMBER 31, 1997**

REVENUES:	96,055.37
Beginning balance	
Sewer Department income	95,120.84
Water-Sewer interest	268.69
Other sewer income	0.00
Sewer application fees	
Interest on surplus	5,506.71
Total Revenues	100,896.24
EXPENDITURES:	
Sewer Department payroll	117.92
Electricity	117.60
Equipment rental	500.00
Keene treatment plant	34,215.55
Supplies	
EPA Bond 60%	33,965.35
'85 Pump station bond	473.00
'85 Plant bond	<u>1,584.00</u>
Total Expenditures	70,973.42
NET PROFIT OR LOSS	125,978.19

**TOWN OF MARLBOROUGH
TREASURER'S REPORT
REVENUES, EXPENDITURES & ASSET REPORT
AS OF DECEMBER 31, 1997**

BALANCE ON HAND, JANUARY 1, 1997

1622972.03

REVENUES:

Taxes	3191824.47
Clerk's Income	546760.87
Water & Sewer Income	165829.76
Interest	46437.40
Void 96 Checks	36.63
Lafleur Water Project	45279.00
Bank Error	0.81

3996168.94

5619140.97

EXPENDITURES:

Orders Paid per Selectmen	1235845.7
Tax Collector's Liens	164267.79
Paid to County	179030.00
Paid to School	2235118.00
96 Bad Check not Redeemed	222.50

3814483.99

BALANCE ON HAND

1804656.98

ASSETS:

Now Account-CFX Bank	74266.54
Money Market-Fllet Bank	4540.07
NH Public Deposit Inv. Pool	1725850.37

TOTAL CASH

1804656.98

**TOWN OF MARLBOROUGH
INDIVIDUAL FUND REPORTS
AS OF DECEMBER 31, 1997**

OLD HOME DAY:

Balance on hand 01/01/97	\$539.15
Interest Earned	<u>8.29</u>
Balance on hand 06/10/97	<u>\$547.44</u>
Account closed June 10, 1997	

CONSERVATION FUND:

Balance on hand 01/01/97	\$5,767.38
Interest Earned	<u>184.78</u>
Balance on hand 12/31/97	<u>\$4105.06</u>

RECREATION FUND:

Balance on hand 01/01/97	\$5,731.15
Deposits	<u>9,355.25</u>
Total income	<u>15,086.40</u>
Less orders paid per Committee	<u>6,088.47</u>
Balance on hand 12/31/96	<u>\$8,997.93</u>

HENENWAY FUND:

Balance on hand 01/01/97	\$4,712.88
Trust income	<u>9,686.15</u>
Interest	<u>96.49</u>
Total income	<u>14,495.52</u>
Less orders paid per Secutemen	<u>9,954.45</u>
Balance on hand 12/31/96	<u>\$4,541.07</u>

RICHARDSON FIRE DEPT. FUND:

Balance on hand 01/01/97	\$2382.72
Interest	<u>125.10</u>
Balance on hand 12/31/97	<u>\$2507.82</u>

HERITAGE FUND:

Balance on hand 01/01/97	\$474.59
Deposit	<u>500.00</u>
Interest	<u>42.08</u>
Balance on hand 12/31/97	<u>\$1016.67</u>

THE TAX COLLECTOR'S REPORT

FOR THE MUNICIPALITY OF MARLBOROUGH YEAR ENDING 12/31/97

***	LEVIES OF	***	PRIOR YEARS
	<u>1997</u>		<u>1996</u>
			<u>1995</u>

CREDITS

REMITTED TO TREAS,
DURING FISCAL YEAR.

Property Taxes	\$2,679,572.15	\$284,430.21
Land Use Change Tax	275.00	
Yield Taxes	3,563.57	
Utilities:	151,898.49	4,482.62
Water-60,587.15		
Sewer-91,311.34		

Interest:

Property Taxes	2,846.01	13,616.14
Utilities:	149.98	165.85
Water-.85		
Sewer-149.13		

Abateements:

Property Taxes	4,337.16	569.06
Utilities:	4,133.25	
Water-2081.25		
Sewer-2052.00		

UNCOLLECTED TAXES

- END OF YEAR:

Property Taxes	289,687.20	5,502.56
Utilities:	4,792.75	
Water-1339.10		
Sewer-3453.65		

TOTAL CREDITS

\$3,141,255.56	\$303,623.88	\$5,502.56
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TAX COLLECTOR'S REPORT

FOR THE MUNICIPALITY OF MARLBOROUGH YEAR ENDING 12/31/97

***	LEVIES OF	***	PRIOR YEARS
	<u>1997</u>		<u>1996</u>
			<u>1995</u>

DEBITS

UNCOLLECTED TAXES

BEG. JANUARY 01,1997:

Property Taxes		\$284,430.21	5,502.56
Utilities:		4,842.62	
Water: 295.32			
Sewer:4547.30			

TAXES COMMITED

-THIS YEAR:

Property Taxes	\$2,968,314.95
Current Use Tax	275.00
Yield Taxes	3,563.57
Utilities:	160,824.49
Water:64,007.50	
Sewer:96,816.99	

Added: Property Tax	838.66
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OVERPAYMENT:

Property Taxes	4,430.43	569.06
Utilities: Sewer	12.47	

INTEREST COLLECTED:

on Delinquent taxes	2,846.01	13,616.14
on Water-Sewer	149.98	165.85

TOTAL DEBITS

\$3,141,255.56	\$303,623.88	\$5,502.56
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TAX COLLECTOR'S REPORT

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FOR THE MUNICIPALITY OF MARLBOROUGH	FOR YEAR ENDING DECEMBER 31, 1997		
	1997	*** LEVIES OF *** 1996 1995	1994
DR.			
Unredeemed Liens			
Balance at Beg.			
of January 1, 1997		108,908.05	71,647.87
			22,339.56
Tax Liens Executed			
During Fiscal Year	\$164,267.79		
Interest & Costs			
Coll after Lien	3,067.62	10,559.24	21,068.48
Execution			942.10
TOTAL DEBITS	\$167,335.41	119,467.29	92,716.35
			23,281.66
CR.			
REMITTANCE TO			
TREASURER:			
Redemptions	\$55,118.76	42,318.61	65,642.52
			6,008.25
Int./Costs (after			
Lien Execution	3,067.62	10,559.24	21,068.48
			942.10
Unredeemed Liens			
Bal. End of Year	\$109,149.03	66,589.44	6,005.35
			16,331.31
TOTAL CREDITS	\$167,335.41	119,467.29	92,716.35
			23,281.66

1997 REVENUES IN DETAIL

Account Name	Current Year Budgeted	Current Year Ytd Revenues	Balance Uncollected	Percent Left	Account Name	Current Year Budgeted	Current Year Ytd Revenues	Balance Uncollected	Percent Left	Page
FROM TAXES AND INTEREST										
PROPERTY TAX REVENUE	2966418.71	2964433.28	1985.43	0.07	FROM TOWN DEPARTMENTS					
LAND USE TAXES CURRENT YEAR	0.00	275.00	-275.00	0.00	POLICE DEPT INCOME	1000.00	2400.00	-1400.00	-140.00	
YIELD TAXES CURRENT YEAR	3500.00	3563.57	-63.57	-1.82	PD COURT PAYROLL	0.00	-148.30	148.30	0.00	
PAYMENT IN LIEU OF TAXES	10706.00	10705.93	0.07	0.00	HIGHWAY DEPT INCOME	200.00	507.00	-307.00	-153.50	
BOAT TAX	1100.00	1075.60	24.40	2.22	FIRE DEPT INCOME	0.00	211.85	-211.85	0.00	
JUNE 1997 PROP TAX INT	0.00	2529.51	-2529.51	0.00	LIBRARY INCOME	500.00	814.14	-314.14	-62.83	
JUNE 1996 PROP TAX INT	0.00	6487.66	-6487.66	0.00	PLANNING/ZONING INCOME	500.00	615.00	-115.00	-23.00	
DEC 1997 PROP TAX INT	0.00	200.88	-200.88	0.00	WELFARE REIMBURSEMENTS	0.00	0.00	0.00	0.00	
DEC 96 PROP TAX INT	3500.00	9041.27	-5541.27	-158.32	WATER DEPT INCOME	45050.00	64050.28	-19000.28	-42.18	
94 YIELD TAX INTEREST	0.00	85.01	-85.01	0.00	SEWER DEPT INCOME	84677.00	100405.84	-15728.84	-18.58	
INT&COST ON REDEMPTIONS	51000.00	36908.77	14091.23	27.63	SEWER APPLICATION FEES	0.00	0.00	0.00	0.00	
					WATER/SEWER INTEREST	300.00	134.55	165.45	55.15	
					RECYCLING/TRANSFER CTR INCOME	21000.00	24360.14	-3360.14	-16.00	
TOTAL FROM TAXES AND INTEREST	3036224.71	3035306.48	918.23	0.03						
FROM LICENSES, PERMITS, AND FEES										
UCC FILINGS & CERTIFICATES	1000.00	865.50	134.50	13.45	TOTAL FROM DEPARTMENTS	153227.00	193350.50	-40123.50	-26.19	
MOTOR VEHICLE DECALS	2500.00	3277.50	-777.50	-31.10	FROM MISC SOURCES					
MOTOR VEHICLE TITLE FEES	750.00	810.00	-60.00	-8.00	SALE OF CEMETERY LOTS	0.00	0.00	0.00	0.00	
MOTOR VEHICLE REGISTRATIONS	150000.00	187191.00	-37191.00	-24.79	SALE OF TOWN PROPERTY	0.00	0.00	0.00	0.00	
BUILDING PERMIT FEES	750.00	2428.30	-1678.30	-223.77	INTEREST ON DEPOSITS	30000.00	46437.40	-16437.40	-54.79	
ELECTRICAL PERMIT FEES	125.00	300.00	-175.00	-140.00	RENTAL APARTMENT INCOME	0.00	0.00	0.00	0.00	
PLUMBING PERMIT FEES	125.00	225.00	-100.00	-80.00	BAD CHECK FEES	100.00	70.00	30.00	30.00	
DOG LICENSES	1600.00	1706.03	-106.03	-6.63	TOWN CLERK'S INCOME	0.00	554.02	-554.02	0.00	
DOG FEE - STATE	0.00	383.00	-383.00	0.00	NEW CEMETERY TRUST	0.00	900.00	-900.00	0.00	
MARRIAGE LIC - STATE	0.00	152.00	-152.00	0.00	NEW TRUST FUNDS	0.00	0.00	0.00	0.00	
MARRIAGE LIC - TOWN	150.00	161.00	-11.00	-7.33	INSURANCE DIVIDENDS	18446.00	22703.84	-4257.84	-23.08	
B-D-M STATE @ \$6	0.00	-15.00	15.00	0.00	MISCELLANEOUS INCOME	3503.00	4226.06	-723.06	-20.64	
BIRTH/DEATH/MARR TOWN	150.00	149.00	1.00	0.67						
B-D-M STATE @ \$3	0.00	-70.00	70.00	0.00	TOTAL FROM MISC SOURCES	52049.00	74891.32	-22842.32	-43.89	
CURRENT USE FILING FEES	0.00	36.96	-36.96	0.00	FROM TRUST FUNDS					
					CEMETERY TRUST FUNDS	4630.00	4629.47	0.53	0.01	
TOTAL FROM LICENSES/PERMITS/FEES	157150.00	197600.29	-40450.29	-25.74	WARD & REED TRUST FUNDS	0.00	0.00	0.00	0.00	
FROM GOVERNMENTS										
ADA GRANT	0.00	0.00	0.00	0.00	HWY HV EQPT CAP RESV	5275.00	5273.07	1.93	0.04	
PARK WATER PROJECT	0.00	0.00	0.00	0.00	LIBRARY TRUST FUNDS	5085.00	5082.25	2.75	0.05	
HUD TRAILER PARK PROJECT	298000.00	15722.00	282278.00	94.72	FIRE/POLICE TRUST FUNDS	8805.00	8804.39	0.61	0.01	
FEMA FLOOD MITIGATION GRANT	0.00	0.00	0.00	0.00						
SHARED REVENUE BLOCK GRANT	0.00	115474.87	-115474.87	0.00	TOTAL FROM TRUST FUNDS	23795.00	23789.18	5.82	0.02	
HIGHWAY BLOCK GRANT	51190.00	53650.88	-2460.88	-4.81						
STATE SEWER REIMBURSEMENT	31333.00	31333.00	0.00	0.00	**TOTAL** GENERAL FUND	3802968.71	3741118.52	61850.19	1.63	
TOTAL FROM GOVERNMENTS	380523.00	216180.75	164342.25	43.19						
										38

EXECUTIVE OFFICE				FINANCIAL ADMINISTRATION			
<u>Account Name</u>	<u>Budgeted</u>	<u>Expenditures</u>	<u>Balance Remaining</u>	<u>Percent Left</u>			
EX SELECTMEN SALARIES	9000.00	9000.00	0.00	0.00	30600.00	26753.50	3846.50
EX TELEPHONE	1000.00	830.76	169.24	16.92	200.00	88.84	111.16
EX PRINTING	50.00	118.50	-68.50	-137.00	2000.00	1969.74	30.26
EX DUES AND SUBSCRIPTIONS	100.00	191.99	-91.99	-91.99	1000.00	1081.44	-81.44
EX MILEAGE EXPENSE	1000.00	949.25	50.75	5.08	1500.00	0.00	1500.00
EX PUBLICATIONS	400.00	536.73	-136.73	-34.18	5827.00	5827.00	0.00
EX SELECTMEN'S EXPENSES	300.00	738.47	-438.47	-146.16	9300.00	9240.40	59.60
EX ADVERTISING EXPENSE	400.00	499.14	-99.14	-24.78	1800.00	1800.00	0.00
EX SEMINARS/CONVENTIONS	750.00	622.80	127.20	16.96	800.00	800.00	0.00
EX ADMIN SALARY	21000.00	21000.20	-0.20	0.00	2000.00	381.73	1618.27
EX WORD PROC MAINT	150.00	0.00	150.00	100.00	2000.00	1620.80	379.20
EX OFFICE SUPPLIES	150.00	344.05	-194.05	-129.37	2500.00	168.00	2332.00
EX MODERATOR'S SALARY	20.00	20.00	0.00	0.00	500.00	0.00	500.00
EX PRINTING - TOWN REPORT	1500.00	1261.20	238.80	15.92	60027.00	49731.45	10295.55
TOTAL	35820.00	36113.09	-293.09	-0.82			
ELECTION, REGIST., VITAL STAT					12500.00	9195.50	3304.50
ER TOWN CLERK PAYROLL 60%	26000.00	23489.30	2510.70	9.66	2500.00	1619.66	880.34
ER TELEPHONE	450.00	502.61	-52.61	-11.69	9500.00	10093.59	-593.59
ER REGISTRY OF DEEDS EXP	500.00	488.90	11.10	2.22	15000.00	15228.02	-228.02
ER PRINTING	150.00	547.00	-397.00	-264.67	39500.00	36136.77	3363.23
ER DUES & SUBSCRIPTIONS	150.00	144.75	5.25	3.50			8.51
ER OFFICE SUPPLIES	500.00	288.63	211.37	42.27	10000.00	7667.60	2332.40
ER PUBLICATIONS	150.00	343.00	-193.00	-128.67	2000.00	12.00	1988.00
ER SEMINAR/CONVENTIONS	800.00	209.00	591.00	73.88	12000.00	7679.60	4320.40
ER VOTERS SUPERVISORS' SALs	500.00	225.63	274.37	54.87			36.00
ER VOTERS BALLOT CLERKS	80.00	200.00	-120.00	-150.00			
ER VOTING PRINTING	150.00	46.18	103.82	69.21	1600.00	1600.00	0.00
ER VOTING BOOTH SET-UP	150.00	65.40	84.60	56.40	6000.00	1500.00	4500.00
ER ADVERTISING EXPENSE	200.00	34.74	165.26	82.63	250.00	60.28	189.72
ER MEALS EXPENSE	200.00	96.00	102.00	51.00	400.00	0.00	400.00
TOTAL	29960.00	26683.14	3296.86	11.00	75.00	99.64	-24.64
							-32.85
PLANNING AND ZONING					1600.00	1600.00	0.00
PZ PAYROLL					6000.00	1500.00	4500.00
PZ CONTRACTURAL SERVICES					250.00	60.28	189.72
PZ REGISTRY OF DEED EXPENSE					400.00	0.00	400.00
PZ PRINTING					75.00	99.64	-24.64
PZ OFFICE SUPPLIES							

1997 EXPENSES IN DETAIL
Page 4 of 14

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1997 EXPENSES IN DETAIL
Page 5 of 14

PD BOOKS & PERIODICALS	700.00	646.64	54.36	7.77
PD DEPARTMENTAL EXPENSES	1300.00	962.36	347.64	26.74
PD RADIO/RADAR MAINT	500.00	568.00	-68.00	-13.60
PD TIRES	1200.00	596.54	603.46	50.29
PD AMMUNITION	700.00	754.30	-54.30	-7.76
PD UNIFORMS & INSIGNIAS	1000.00	1753.08	-753.08	-75.31
PD EQUIPMENT	7800.00	10702.17	-2902.17	-37.21
PD WORKSHOPS/SEMINARS	2000.00	366.92	1630.08	81.50
PD TRAINING	400.00	675.45	-275.45	-68.86
PD MEDICAL SERVICES	200.00	74.00	126.00	63.00
TOTAL	126350.00	107049.69	19300.31	15.28

FIRE DEPARTMENT

FD FIRE WARDS SALARY	125.00	125.00	0.00	0.00
FD TELEPHONE	275.00	301.27	-26.27	-9.55
FD ELECTRICITY	3000.00	2553.03	446.97	14.90
TO BE DELETED	0.00	0.00	0.00	0.00
FD EXPENSE FOR WATER PUMPING	1000.00	0.00	1000.00	100.00
FD DUES & SUBSCRIPTIONS	260.00	268.50	-8.50	-3.27
FD NH FIRE ASSOC EXPENSES	180.00	224.00	-44.00	-24.44
FD SUPPLIES	200.00	149.99	50.01	25.00
FD GASOLINE	375.00	362.69	22.31	5.95
FD DIESEL FUEL	150.00	0.00	150.00	100.00
FD BOOKS & PERIODICALS	100.00	84.30	15.70	15.70
FD DEPARTMENTAL EXPENSES	300.00	253.49	46.51	15.50
FD EQUIPMENT	7500.00	8592.36	-1092.36	-14.56
FD PAYROLL	11000.00	9371.26	1628.74	14.81
FD TRAINING	1500.00	1830.00	-330.00	-22.00
FD RADIO MAINT	1200.00	968.87	231.13	19.26
FD EQUIPMENT REPAIR	600.00	339.55	260.45	43.41
FD TRUCK REPAIR	2000.00	5126.31	-3126.31	-156.32
FD MEDICAL SERVICES	1000.00	549.00	451.00	45.10
FD HEATING OIL	2500.00	2020.45	479.55	19.18
FD BUILDING MAINTENANCE	3000.00	1198.87	1801.13	60.04
TOTAL	36265.00	34308.94	1956.06	5.39

1997 EXPENSES IN DETAIL
Page 6 of 14

<u>BUILDING INSPECTIONS</u>				
BI BLDG INSP SALARY	2500.00	400.00	2100.00	84.00
BI BLDG INSP PUBLICATIONS	800.00	831.10	-31.10	-3.89
BI PLUMB INSP SALARY	1000.00	400.00	600.00	60.00
BI ELECT INSP SALARY	1000.00	400.00	600.00	60.00
TOTAL	5300.00	2031.10	3268.90	61.68
<u>EMERGENCY MANAGEMENT</u>				
EM RADIO/ANTENNA CHANGE	5000.00	0.00	5000.00	100.00
Account Name	Budgeted	Expenditures	Remaining	Left
EM CIVIL DEFENSE	3000.00	4243.05	-1243.05	-41.44
EM FOREST FIRE WARDENS	125.00	125.00	0.00	0.00
EM FOREST FIRE BILLS	1000.00	229.35	770.65	77.07
TOTAL	9125.00	4597.40	4527.60	49.62
TOTAL PUBLIC SAFETY	177040.00	147987.13	29052.87	16.41

HIGHWAY/STREETS/BRIDGES

<u>HIGHWAY DEPT. ADMIN.</u>				
HY HIGHWAY DEPT PAYROLL	78200.00	79641.14	-1441.14	-1.84
HY HIGHWAY TEMP HELP	5000.00	4829.00	71.00	1.42
HY HIGHWAY DEPT OVERTIME	1000.00	24.53	975.47	97.55
HY TELEPHONE	400.00	655.16	-255.16	-63.79
HY DRUG/ALCOHOL TESTING	500.00	500.00	0.00	0.00
HY HONEYWELL PROTECT SVCS	750.00	720.00	30.00	4.00
HY RYAN ROAD ENGINEERING	1000.00	672.00	328.00	32.80
HY ELECTRICITY	1000.00	847.72	152.28	15.23
HY PROPANE GAS	1300.00	1496.64	-196.64	-15.13
HY DUES & SUBSCRIPTIONS	100.00	20.00	80.00	80.00
HY GENERAL SUPPLIES	3000.00	1579.91	1420.09	47.34
HY LEASE DUMP TRUCK	16600.00	16618.55	-18.55	-0.11
HY EQPT FEE - RECYC/TRSF CTR	0.00	0.00	0.00	0.00
HY EQPT FEE - WATER	0.00	0.00	0.00	0.00
HY EQPT FEE - SEWER	0.00	0.00	0.00	0.00
HY EQPT FEE - CEMETERY	0.00	0.00	0.00	0.00
TOTAL	108850.00	107704.65	1145.35	1.05

1997 EXPENSES IN DETAIL
Page 7 of 14

HIGHWAY AND STREETS

HY ASPHALT/HOT MIX	3000.00	29163.08	836.92	2.79
HY GRAVEL	10000.00	6147.34	3852.66	38.53
HY BACKHOE RENTAL	4000.00	1900.00	2100.00	52.50
HY OTHER EQPT RENTAL	6800.00	5775.00	1025.00	15.07
HY STREET SIGNS	500.00	360.80	109.20	21.84
HY SMALL EQPT REPAIR	400.00	196.75	203.25	50.81
HY GRADER MAINT	3000.00	3156.18	-156.18	-5.21
HY FRONT LOADER MAINT	2000.00	1057.65	942.35	47.12
HY DUMP TRUCK MAINT	3000.00	2246.59	753.41	25.11
HY PICK-UP MAINT	500.00	320.39	179.61	35.92
HY GASOLINE	600.00	443.93	156.07	26.01
HY DIESEL FUEL	4000.00	3130.04	869.96	21.75
HY SIDEWALK PLOW MAINT	1000.00	379.43	620.57	62.06
HY CARE OF TREES	2000.00	970.00	1030.00	51.50
HY MOTOR OIL	400.00	547.63	-147.63	-36.91
HY EQUIPMENT PURCHASE	1000.00	0.00	1000.00	100.00
HY STORM DRAIN/CULVERTS	1500.00	1851.58	-351.58	-23.44
HY SNOW/ICE OVERTIME	4000.00	5124.62	-1124.62	-28.12
HY SIDEWALK/LOT PLOWING	1500.00	1260.00	240.00	16.00
HY ICE CONTROL SALT	10000.00	11689.63	-1689.63	-16.90
HY ICE CONTROL SAND	6000.00	4188.00	1812.00	30.20
HY SNOW EQPT MAINT	1500.00	1351.25	148.75	9.92

TOTAL

BRIDGE REPAIR

HY BRIDGE REPAIR

TOTAL

STREET LIGHTING

HY STREET LIGHTING REPAIRS
HY STREET LIGHTING

TOTAL

TOTAL HIGHWAY/STREETS/BRIDGE

1997 EXPENSES IN DETAIL
Page 8 of 14

TOWN LOT EXPENSE

TL TOWN LOT PAYROLL	6600.00	5996.00	604.00	9.15
TL STRIPE WALKS/LOT	1000.00	122.99	877.01	87.70
TL SEAL MUN LOT	4000.00	2479.00	1521.00	38.03
TL SUPPLIES	300.00	356.49	-56.49	-18.83
TL LIME/FERTILIZER	1000.00	0.00	1000.00	100.00
TL TRACTOR MAINT.	400.00	433.72	-33.72	-8.43
TL GASOLINE	100.00	95.98	4.02	4.02
TL HORTICULTURE	250.00	250.00	0.00	0.00
TL EQUIPMENT	923.00	911.20	11.80	1.28
TOTAL	14573.00	10645.38	3927.62	26.95

RECYCLING/TRANSFER CENTER

SN RECYC/TRSF CTR PAYROLL	52025.00	47041.20	4983.80	9.58
SN TELEPHONE	600.00	415.76	184.24	30.71
SN ELECTRICITY	1000.00	999.21	0.79	0.08
SN FUEL OIL	3000.00	4584.40	-1584.40	-52.81
SN EQUIPMENT RENTAL	500.00	375.36	124.64	24.93
SN TOILET RENTAL	750.00	819.93	-69.93	-9.32
SN SUPPLIES	3000.00	3218.13	-218.13	-7.27
SN MAINT/REPAIRS	1000.00	2061.74	-1061.74	-106.17
SN VEHICLE MAINTENANCE	1000.00	375.10	624.90	62.49
SN GASOLINE	750.00	848.48	-98.48	-13.13
SN HWY DEPT REIMBURSEMENT	1000.00	327.87	672.13	67.21
SN ADVERTISING	300.00	132.01	167.99	56.00
SN HAZARDOUS DISPOSAL	1200.00	607.23	592.77	49.40
SN HYDRO TESTING	7000.00	7593.20	-593.20	-8.47
SN EQUIPMENT PURCHASE	1800.00	3234.10	-1434.10	-79.67
SN ROAD PAVING	7227.00	8000.00	-773.00	-10.70
SN WORKSHOPS	400.00	291.25	108.75	27.19
SN MILEAGE EXPENSE	0.00	0.00	0.00	0.00
SN COMPACTOR HAULING	38200.00	30393.00	7807.00	20.44
SN MEDICAL SERVICES	500.00	73.00	427.00	85.40
SN TIRE DISPOSAL	500.00	0.00	500.00	100.00
TOTAL	121752.00	111390.97	10361.03	8.51

1997 EXPENSES IN DETAIL
Page 9 of 14

SEWER DEPARTMENT

SD SEWER DEPT PAYROLL	1000.00	117.92	882.08	88.21
SD ELECTRICITY	120.00	117.60	2.40	2.00
SD EQUIPMENT RENTAL	1000.00	500.00	500.00	50.00
SD KEENE TREATMENT PLANT	45000.00	34215.56	10784.45	23.97
SD SUPPLIES	1500.00	0.00	1500.00	100.00
SD EPA BOND 60%	34000.00	33966.36	34.65	0.10
SD '85 PUMP STA BOND 2005	473.00	473.00	0.00	0.00
SD '85 PLANT BOND 2005	1584.00	1584.00	0.00	0.00
SD ENC. 94 BILLING	0	0	0	0
TOTAL	84677.00	70973.42	13703.58	16.18

WATER DEPARTMENT

WD WATER DEPT PAYROLL	8000.00	4613.59	3386.41	42.33
WD WATER DEPT PT HELP	2000.00	743.00	1257.00	62.85
WD WATER LINE PROJECT	4600.00	6250.00	-1650.00	-36.87
WD TELEPHONE	400.00	378.92	21.08	5.27
WD WATER TESTS	1300.00	1096.80	203.20	15.63
WD ELECTRICITY	8500.00	6059.78	2440.22	28.71
WD EQUIPMENT RENTAL	4000.00	380.00	3620.00	90.50
WD STATE FEE/LICENSES	250.00	250.00	0.00	0.00
WD SUPPLIES	2000.00	2039.45	-39.45	-1.97
WD MAINT/REPAIR	2000.00	7940.30	-5940.30	-297.02
WD BOWL CLEAN & REPAIRS	0.00	0.00	0.00	0.00
WD TRANSFER-HIGHWAY	1500.00	0.00	1500.00	100.00
WD HYDRANTS	1000.00	775.00	225.00	22.50
WD ADVERTISING	500.00	36.49	464.51	92.90
WD NEW WATER METERS	1000.00	0.00	1000.00	100.00
WD CORROSION CONTROL	7000.00	5688.00	1312.00	18.74
WD RESERVOIR ALARM PROJECT	1000.00	0.00	1000.00	100.00
TOTAL	45050.00	-36250.33	8799.67	19.53

1997 EXPENSES IN DETAIL
Page 10 of 14

HEALTH AGENCIES

HL HEALTH OFFICER'S SALARY	500.00	500.00	0.00	0.00
HL ANIMAL CONTROL	500.00	500.00	0.00	100.00
HL HOME HEALTH CARE	10220.00	11688.00	-1468.00	-14.36
TOTAL	11220.00	12188.00	-968.00	-8.63

WELFARE ADMINISTRATION

WL PAYROLL	200.00	0.00	200.00	100.00
WL ADMINISTRATOR'S SALARY	3875.00	1614.60	2260.40	58.33
WL OFFICE TELEPHONE	500.00	419.32	80.68	16.14
WL EQPT MAINT CONTRACT	0.00	0.00	0.00	0.00
WL DUES & SUBSCRIPTIONS	25.00	25.00	0.00	0.00
WL SUPPLIES	100.00	0.00	100.00	100.00
WL MILEAGE	100.00	78.50	21.50	21.50
WL EQUIPMENT	0.00	0.00	0.00	0.00
WL SEMINARS/WORKSHOPS	100.00	25.00	75.00	75.00
TOTAL	4800.00	2162.42	2737.58	55.87

WELFARE-DIRECT ASSISTANCE

WL TELEPHONE ASSISTANCE	100.00	0.00	100.00	100.00
WL MEDICAL ASSISTANCE	100.00	0.00	100.00	100.00
WL PRESCRIPTION ASSISTANCE	100.00	400.05	-300.05	-300.05
WL ELECTRIC ASSISTANCE	1800.00	299.83	1500.17	83.34
WL FUEL ASSISTANCE	1400.00	818.18	581.82	41.56
WL RENT ASSISTANCE	15000.00	7762.80	7237.20	48.25
WL FOOD ASSISTANCE	1500.00	346.77	1153.23	76.88
WL SOLDIER'S AID	500.00	0.00	500.00	100.00
WL BURIAL EXPENSES	750.00	0.00	750.00	100.00
WL FUEL ASSISTANCE-SWCS	781.00	781.00	0.00	0.00
TOTAL	22031.00	10408.63	11622.37	52.75
TOTAL WELFARE EXPENSE	26931.00	12571.05	14359.95	53.32

1997 EXPENSES IN DETAIL
Page 11 of 14

<u>PARKS AND RECREATION</u>									
PK REC DEPT PAYROLL	3850.00	3645.00	205.00	5.32	195.64	270.00	74.36	27.54	
PK ELECTRICITY	600.00	559.13	40.87	6.81	0.00	0.00	0.00	0.00	
PK COMMUNITY HOUSE RENTAL	100.00	100.00	0.00	0.00	185.00	180.00	15.00	8.33	
PK PORTA-POTTYS	1500.00	1277.16	222.84	14.86	66.00	100.00	34.00	34.00	
PK SUMMER THEATER SUPPLIES	400.00	387.06	12.92	3.23					
PK TUESDAY REC SUPPLIES	150.00	128.06	21.92	14.61					
PK FUN IN THE SUN SUPPLIES	350.00	312.72	37.28	10.65					
PK BASEBALL INS & SUPPLIES	1500.00	1484.76	5.24	0.35					
PK SOCCER INS & SUPPLIES	475.00	470.75	4.25	0.89					
PK BASKETBALL INS & SUPPLIES	300.00	0.00	300.00	100.00	53017.26	61670.00	8652.74	14.03	
PK OFFICE SUPPLIES/COPIES/PR	500.00	129.16	370.84	74.17	1124.45	1500.00	375.55	25.04	
PK NEW EQUIPMENT	4730.00	2874.11	1855.89	36.24	1124.45	1500.00	375.55	25.04	
PK MOWING CONTRACT	3900.00	2594.00	1306.00	33.49					
PK TOWN BEACH MAINT	500.00	114.64	385.36	77.07	295.49	250.00	-45.49	-18.20	
PK FITCH COURT MAINT	1250.00	945.16	304.84	24.39	544.09	250.00	-294.09	-117.64	
PK ADULT PROGRAMS	500.00	0.00	500.00	100.00	5.40	100.00	94.60	94.60	
					1241.50	1750.00	508.50	29.06	
					943.12	-850.00	-93.12	-10.96	
					316.00	250.00	-66.00	-26.40	
					28.47	400.00	371.53	92.88	
					229.66	325.00	95.34	29.34	
					0.00	150.00	150.00	100.00	
					1020.00	1500.00	480.00	32.00	
					0.00	100.00	100.00	100.00	
					4623.73	5925.00	1301.27	21.96	
TOTAL	20605.00	15031.75	5573.25	27.05					
<u>LIBRARY</u>									
LB LIBRARY PAYROLL	37864.00	33265.32	4598.68	12.15	946.29	2000.00	1053.71	52.69	
LB STAFF DEVELOPMENT	1050.00	1128.50	-78.50	-7.48	180.00	200.00	20.00	10.00	
LB TELEPHONE	1095.00	780.97	314.03	28.68	1800.00	1000.00	-800.00	-80.00	
LB ELECTRICITY	2095.00	2037.97	57.03	2.72	194.95	175.00	-19.95	-11.40	
LB HEATING OIL	1825.00	2078.33	-253.33	-13.88	74.95	100.00	25.05	25.05	
LB CONTRACT LABOR & EQUIP	1616.00	1485.80	130.20	8.06	1337.25	500.00	-837.25	-167.45	
LB LIBRARY SUPPLIES	905.00	934.64	-29.64	-3.28	0.00	100.00	100.00	100.00	
LB POSTAGE	250.00	212.00	38.00	15.20	0.00	0.00	0.00	0.00	
LB FACILITY MAINT.	4425.00	739.40	3685.60	83.29	0.00	0.00	0.00	0.00	
LB EQUIPMENT MAINT	100.00	0.00	100.00	100.00					
LB MILEAGE	300.00	278.02	21.98	7.33					
LB MAINT SUPPLIES	250.00	233.25	16.75	6.70					
LB PERIODICALS	1250.00	1270.72	-20.72	-1.66					
LB ADULT BOOK PURCH	5010.00	4932.77	77.23	1.54					
LB CHILDREN BOOK PURCH	2245.00	2380.37	-135.37	-6.03					
LB SOFTWARE MATERIALS	840.00	832.56	7.44	0.89					
					4075.00	4075.00	-458.44	-11.25	
TOTAL					4533.44				

1997 EXPENSES IN DETAIL
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<u>HERITAGE COMMISSION</u>									
HC-ELECTRICITY	250.00	295.49	-45.49	-18.20					
HC-GATES HOUSE MAINT.	250.00	544.09	-294.09	-117.64					
HC BELL TOWER MAINTENANCE	100.00	5.40	94.60	94.60					
HC-GATES HOUSE DRAINAGE	1750.00	1241.50	508.50	29.06					
HC-GATES HOUSE OVERHANG RPR	-850.00	943.12	-93.12	-10.96					
HC-GATES HOUSE INT WALL	250.00	316.00	-66.00	-26.40					
HC-GATES HOUSE STAIR ENCL	400.00	28.47	371.53	92.88					
HC-ADMIN EXPENSES	325.00	229.66	95.34	29.34					
HC-BOSTON POST CANE HISTORY	150.00	0.00	150.00	100.00					
HC-STATUTE REPAIR	1500.00	1020.00	480.00	32.00					
HC-MEETINGHOUSE SITE MAINT.	100.00	0.00	100.00	100.00					
TOTAL		4623.73	1301.27	21.96					
<u>CONSERVATION COMMISSION</u>									
CC MEETINGHOUSE DAM MAINT.	2000.00	946.29	1053.71	52.69					
CC WATER TESTS	200.00	180.00	20.00	10.00					
CC DAM EQUIPMENT RENTAL	1000.00	1800.00	-800.00	-80.00					
CC FEES/SUBSCRIPTIONS	175.00	194.95	-19.95	-11.40					
CC SUPPLIES	100.00	74.95	25.05	25.05					
CC DAM HARDPACK	500.00	1337.25	-837.25	-167.45					
CC MILEAGE	100.00	0.00	100.00	100.00					
CC SEMINARS/WORKSHOPS	0.00	0.00	0.00	0.00					
CC LAND USE CHANGE TAX	0.00	0.00	0.00	0.00					
TOTAL		4533.44	-458.44	-11.25					

1997 EXPENSES IN DETAIL
Page 13 of 14

REDEVELOP & HOUSING ADMIN

RH CDBG WATER PROJECT	298000.00	15712.00	282288.00	94.73		
RH SWRPC ADMIN	0.00	2339.00	-2339.00	0.00		
TOTAL	298000.00	18051.00	279949.00	93.94		

ECONOMIC DEVELOPMENT

ED ECONOMIC DEVELOPMENT	10000.00	246.00	9755.00	97.55		
TOTAL	10000.00	246.00	9755.00	97.55		

DEBT SERVICE

PRINCIPAL

DS HY GARAGE NOTE 2000	10000.00	10000.00	0.00	0.00		
DS EPA SEWER 2006 40%	10000.00	10000.00	0.00	0.00		
DS STATE SEWER 2005	20000.00	20000.00	0.00	0.00		
DS FIRE TRUCK 1998	10000.00	10000.00	0.00	0.00		
DS TOWN HALL 2006	0.00	0.00	0.00	0.00		
TOTAL	50000.00	50000.00	0.00	0.00		

INTEREST

IT HY GARAGE BOND INTEREST	2768.00	2760.00	8.00	0.29		
IT EPA SEWER BOND INT 40%	12645.00	12643.56	1.44	0.01		
IT STATE SEWER BOND INT	15016.00	15015.03	0.97	0.01		
IT FIRE TRUCK BOND INT	1058.00	1057.50	0.50	0.05		
IT TOWN HALL 2006	12121.00	13010.74	-889.74	-7.34		
TOTAL	43608.00	44486.83	-878.83	-2.02		
TOTAL DEBT SERVICE	93608.00	94486.83	-878.83	-0.94		

TAX ANTICIPATION NOTES

DI INT - TAX ANTICIP NOTE	2000.00	0.00	2000.00	100.00		
TOTAL	2000.00	0.00	2000.00	100.00		

1997 EXPENSES IN DETAIL
Page 14 of 14

CAPITAL OUTLAY

POLICE CRUISER	8515.00	8404.40	110.60	1.30		
ADA ENCUMBERANCE	19403.00	15544.90	3858.10	19.88		
MONADNOCK FAMILY SERVICES	2011.00	2011.00	0.00	0.00		
COMMUNITY KITCHEN	5354.00	5354.00	0.00	0.00		
TOTAL	35283.00	31314.30	3968.70	11.25		

PAYMENTS TO COUNTY/SCHOOL

TAXES PAID TO COUNTY	179030.00	179030.00	0.00	0.00		
TAXES PAID TO SCHOOL DISTRICT	2209200.00	2209200.00	0.00	0.00		
TOTAL	2388230.00	2388230.00	0.00	0.00		

TOTAL GENERAL FUND

	4061451.00	3564346.20	497104.80	12.24		
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1997 BALANCE SHEET
Page 1 of 4

ASSETS AND RESOURCES
CASH - CFX CHECKING ACCOUNT
RESTR SAV - CONSERV FUND
CASH ESCROW
WATER PROJECT - LAFLEUR
*** TOTAL 1010 CASH

23,748.18
3,920.28
1,006.75
45,279.00

73,954.21

INVESTMENTS
FLEET BANK MONEY MARKET
N.H. PUBLIC DEPOSIT INV POOL
*** TOTAL 1030 INVESTMENTS

4,540.07
1,733,679.51

1,738,219.58

TAXES RECEIVABLE
JUN 95 PROP TAX REC
JUN 96 PROP TAX REC
DEC 1997 PROP TAX
DEC 95 PROP TAXES
DEC 96 PROP TAX REC
JUNE 97 PROP TAX REC
*** TOTAL 1080 TAXES RECEIVABLE

2,822.81
190.79
185,308.27
2,679.75
-4.91
102,673.85

293,670.56

OTHER TAX RECEIVABLES
A/R ELDERLY LIENS
A/R SCHAEFFER LIEN
A/R ALL UNCOLL ELD LINE SHOEMAK
A/R ALL UNCOLL UNREDTAC DUNBAR
A/R ALL UNCOLL LIEN
A/R DISABLED LIEN
A/R ALLOWANCE FOR UNCOLL LIEN
*** TOTAL 1081 OTHER TAX RECEIVABLES

...
17,767.41
...
-27,842.12
...
...
-17,767.41

-27,842.12

1997 BALANCE SHEET
Page 2 of 4

TAX LIEN RECEIVABLE
UNREDEEMED TAXES - 1992
UNREDEEMED TAXES - 1993
UNREDEEMED TAXES - 1994
UNREDEEMED TAXES - 1995
UNREDEEMED TAXES 1996
TAX LIEN REC 1997
*** TOTAL 1110 TAX LIENS RECEIVABLE

4,885.09
5,751.01
5,705.21
6,005.35
66,589.44
110,084.03

199,020.13

TRUST FUND RECEIVABLE
A/R TRUST FUNDS
*** TOTAL 1150 A/R TRUST FUNDS

...

...

WELFARE LIENS RECEIVABLE
A/R WELFARE LIENS
A/R UNCOLL WEL LIEN - PARKER
A/R UNCOLL WEL LIEN-SHOEMAKE
A/R SCHAEFFER LIEN
*** TOTAL 1155 A/R WELFARE LIENS

5,253.20
-4,503.11
-750.09
17,767.41

17,767.41

CHARGES FOR SERVICES
A/R PLASTIC BAG SALES
A/R TRANSFER STATION
A/R MARL-HARRIS TELEPHONE
*** TOTAL 1160 A/R CHARGES FOR SERVICES

1,051.43
...
94.41

1,145.84

DUE FROM OTHER GOVERNMENTS
DUE FROM STATE OF NH
TOTAL DUE FROM OTHER GOVERNMENTS

...

...

DUE FROM OTHER FUNDS

DUE FROM CDBG
A/R DUE FROM WATER FUND
A/R PRIOR YEAR - WATER
A/R DUE FROM SEWER FUND
DUE FROM REASSESSMENT FUND

*** TOTAL 1310 A/R DUE FROM OTHER FUNDS

EST. REVENUE CONTROL (BUDGET)
REVENUE CONTROL (ACTUAL)

...
921.11
-1,615.35
12.87
10,247.76

9,566.39

3,802,968.71
-3,741,118.52

2,367,352.19

TOTAL ASSETS AND RESOURCES

LIABILITIES:

PAYROLL WITHHOLDING PAYABLE

FED W/H ACCT
FED FICA HOLDING ACCT
FED MEDICARE HOLDING ACCT
EMPLOYEE RETIRE HOLD ACCT
POLICE RETIRE HOLD ACCT
INS BS/BS HOLDING ACCT
BC/BC RETIRED HOLD ACCT
UNITED WAY HOLDING
INS STD/LTD/LIFE HOLD ACCT

* TOTAL 2025 PAYROLL WITHHOLDING PAYABLE

ACCRUED PAYROLL
ACCRUED PAYROLL

*** TOTAL 2026 ACCRUED PAYROLL

DUE TO CHESHIRE COUNTY
A/P DUE TO COUNTY
*** TOTAL 2070 DUE TO CHESHIRE COUNTY

...
...
...
...
...
-145.3
-172.11
...
-132.19

-449.6

9,021.87

9,021.87

DUE TO MARLBOROUGH SCHOOL DISTRICT

96/97 SCHOOL PAYMENTS

1,664,200.00

1,664,200.00

DUE TO MARLBOROUGH SCHOOL DISTRICT

DUE TO OTHER FUNDS

DUE TO COMMUNITY DEVELOPMENT
DUE TO LAFLEUR WATER PROJECT
DUE TO WATER FUND (SURPLUS)
DUE TO SEWER FUND (SURPLUS)
DUE TO CONSERV FUND

-8,172.15
45,279.00
33,808.82
98,432.46
...

169,348.13

*** TOTAL 2080 DUE TO OTHER FUNDS

OTHER PAYABLES

DEFERRED REVENUE-FEMA
ROAD BOND SECURITY DEPOSIT
SCHAEFFER ESCROW ACCT
DUE TO CONSERVATION
DUE TO OLD HOME DAY FUND
DUE TO HERITAGE COMM

10,485.00
...
1,006.75
3,920.28
...
...

1,857,532.43

TOTAL LIABILITIES

FUND EQUITY:

APPROPRIATIONS CONTROL
EXPENDITURE CONTROL
ENCUMBRANCE CONTROL
RESERVE FOR ENCUMB. CONTROL
DESIGNATED FUND BALANCE
UNDESIGNATED FUND BAL CONTROL
UNDESIGNATED FUND BALANCE

1,673,221.00
-3,564,346.20
...
...
15,812.00
2,349,266.78
35,866.18

509,819.76

2,367,352.19

TOTAL FUND EQUITY

TOTAL LIABILITIES AND FUND EQUITY

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH ON DECEMBER 31, 1997

Date of Creation	NAME OF TRUST FUND first those trusts invested in common trust fund	HOW INVESTED Whether bank deposits Stocks, bonds, etc.		PRINCIPAL							INCOME			TOTAL Principal & Income
		Purpose Of Trust Fund	(If Common trust - So state) balance	Balance Beginning Year	Additions/ New Funds Created	Gains or (Losses) on Sale of Securities	Capital Gain Dividends	Balance End Year	Balance Beginning Year	Earned During Year	Expended During Year	Balance End Year		
COMBINED FUNDS														
SCHOOL FUNDS														
Prior 1	School Fund, Asahiel Co	No record of bequest-support of schools		12,087.038	0.00	74.13	0.00	12,161.172	471.28	588.33	542.85	516.77	12,677.94	
12/03/1	School Fund, W/H Wilki	No record of bequest-support of schools		3,104.019	0.00	19.04	0.00	3,123.057	121.03	151.09	139.41	132.71	3,255.77	
Prior 1	School Fund, Abijah Tu	Support of schools		105.537	0.00	0.65	0.00	106.184	4.11	5.14	4.73	4.51	110.70	
Prior 1	School Fund, Lydia Wy	Support of schools		682.883	0.00	4.19	0.00	687.071	26.63	33.24	30.67	29.20	716.27	
Prior 1	School Fund, Town	Support of schools		521.474	0.00	3.20	0.00	524.672	20.33	25.38	23.42	22.29	546.97	
				16,500.95	0.00	101.21	0.00	16,602.16	643.38	803.18	741.08	705.48	17,307.63	
EDUCATIONAL FUNDS														
05/25/4	Pease Educational Fund	Further education of worthy students		15,489.226	0.00	95.00	0.00	15,584.226	603.93	753.93	695.64	662.22	16,246.45	
12/31/8	Mabel M. Ward Schol.F	College bound worthy students of Marlboro		12,416.064	0.00	76.15	0.00	12,492.216	484.11	604.35	557.62	530.83	13,023.05	
04/03/8	Omer Dumont Education	Worthy students of Marlboro/Harrisville		3,509.538	0.00	21.53	0.00	3,531.063	136.84	170.83	157.62	150.05	3,681.11	
04/20/1	Ray E. Tarbox Memorial	Further education of worthy students		3,376.324	0.00	20.71	0.00	3,397.032	131.65	164.34	151.64	144.35	3,541.38	
05/31/1	Chas B. Knight Mem Tr	Continued education of worthy students		3,188.249	0.00	19.55	0.00	3,207.804	124.31	155.19	143.19	136.31	3,344.11	
	Maria Kimball Education	Further education of worthy Marlborough		31,042.466	0.00	190.39	0.00	31,232.859	1,210.37	1,510.98	1,394.17	1,327.18	32,560.04	
03/15/1	Chesham Sportsmens Cl	Worthy students of Marlboro/Harrisville		2,144.378	0.00	13.15	0.00	2,157.530	944.70	144.72	617.60	471.81	2,629.34	
				71,166.25	0.00	436.49	0.00	71,602.73	3,635.91	3,504.33	3,717.48	3,422.76	75,025.49	
LIBRARY FUNDS														
12/24/1	Frost Free Library Fund	Income to Lib		8,211.812	0.00	50.37	0.00	8,262.178	320.18	399.71	368.80	351.09	8,613.26	
08/25/1	Kate K. David Lib-Bk Fu	Income to Lib for bks		2,483.212	0.00	15.23	0.00	2,498.442	96.82	120.87	111.52	106.17	2,604.61	
09/05/1	Albert P. Frost Libary Fu	Income to Lib		1,368.635	0.00	8.39	0.00	1,377.029	53.36	66.62	61.46	58.51	1,435.54	
12/02/1	Kate K.Davis Lib. Bk&G	Income to Lib for bks		20,780.927	0.00	127.46	0.00	20,908.383	810.26	1,011.50	933.30	888.46	21,796.85	
11/06/1	L.R. Atherton Lib Fund	Income to Lib		1,277.612	0.00	7.84	0.00	1,285.448	49.81	62.19	57.37	54.62	1,340.07	
11/27/1	Kate M. Reid Frost Free Lib	Gen'l-Frost Free Lib		2,644.932	0.00	16.22	0.00	2,661.154	103.13	128.74	118.79	113.08	2,774.24	
01/06/1	M.J. Livingston Lib Fun	Income to Lib		273.725	0.00	1.68	0.00	275.404	10.67	13.32	12.29	11.70	287.11	
02/20/1	Rufus S.Frost II Mem'l L	Income to Lib		3,104.016	0.00	19.04	0.00	3,123.054	121.03	151.09	139.41	132.71	3,255.76	
03/13/1	Alice Bullock Lib. Fund	Income to Lib		6,208.032	0.00	38.08	0.00	6,246.108	242.06	302.17	278.82	265.42	6,511.52	
1986	Reginald Mason Lib. Fu	Income to Lib		4,260.064	0.00	26.13	0.00	4,286.192	166.10	207.36	191.32	182.13	4,468.33	
03/24/1	Irma Richardson Frost Fr	Income to Lib		1,241.606	0.00	7.62	0.00	1,249.221	48.41	60.43	55.76	53.08	1,302.30	
06/01/1	Mary Lodge Frost Free L	Income to Lib		53,037.948	0.00	325.30	0.00	53,363.247	2,067.98	2,581.60	2,382.01	2,267.57	55,630.82	
01/14/1	Ruth E Hemenway Fd	Income to library		24,832.127	0.00	152.30	0.00	24,984.430	968.22	1,208.69	1,115.25	1,061.67	26,046.10	
02/01/9	Russell Wallace Lib. Fund			620.804	0.00	3.81	0.00	624.612	24.21	30.22	27.89	26.54	651.15	
				130,345.45	0.00	799.45	0.00	131,144.90	5,082.24	6,344.52	5,854.00	5,572.76	136,717.66	
TOWN FUNDS														
04/24/1	Insurance Expendable Tr	Payment of claims		6,012.095	0.00	36.87	0.00	6,048.969	1,425.91	348.46	42.39	1,731.98	7,780.95	
	Charles C Ward Town F	Gen'l purposes-Town of Marlborough		6,386.971	0.00	39.17	0.00	6,426.144	249.03	310.88	37.82	522.10	6,948.24	
12/31/1	Kate Reid Town Trust F	General Purposes		6,125.465	0.00	37.57	0.00	6,163.034	238.84	298.15	36.27	500.73	6,663.76	
12/01/1	Farnum Memorial Fund	Supplies & Equipment-Fire & Police Dept		135,239.490	0.00	829.47	0.00	136,068.957	5,273.07	6,582.73	6,073.80	5,782.00	141,850.96	
12/17/9	Edward Danielchick To	General Purposes		10,536.262	0.00	64.62	0.00	10,600.884	410.82	512.85	62.38	861.29	11,462.17	
				164,300.28	0.00	1,007.71	0.00	165,307.99	7,597.67	8,053.07	6,252.66	9,398.09	174,706.08	

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH ON DECEMBER 31, 1997

NAME OF TRUST FUND	HOW INVESTED	PRINCIPAL					INCOME				TOTAL	
		Balance Beginning Year	Additions/ New Funds Created	Gains or (Losses) on Sale of Securities	Capital Gain Dividends	Balance End Year	Balance Beginning Year	Earned During Year	Expended During Year	Balance End Year		
NAME OF TRUST FUND	Whether bank deposits											
first those trusts invested	Stocks, bonds, etc.											
common trust fund	(If Common											
trust - So state)	trust - So state)											
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REPORT OF THE FROST FREE LIBRARY

The Library has been rearranged and it looks better than before! We recently completed reconstruction of our bathroom to meet requirements of the Americans with Disabilities Act, signed into law in 1990. This was a major project. Before work could begin, all the library shelving, and books on it, had to be moved and set up again with the necessary 3 feet between each stack. With super volunteers (and a lot of planning and measuring), this prep work was accomplished in five hours on a holiday weekend. Construction was completed by Frank Pelkey and Paul Laurendeau of the Town Recycling /Transfer Center, electric work by David Redfield, plumbing by the Keatings, and the flooring by Flooring Concepts. We appreciate how everyone coordinated their work so library business could be conducted as usual.

Part of this project included a new circulation desk, which we designed to meet ADA specifications and accommodate our new computer network. Bob Bennett designed, constructed, and installed our new desk. Further improvements included hanging new ceiling tiles, given anonymously, and removing superfluous light fixtures in the new wing of the library. It is much lighter as a result.

Meanwhile the library's automation project advanced several steps. Half our shelf list was sent out in April to be converted from the cards to disk and the second half will be back this spring. Inventory and weeding of the collection are complete. Volunteers are bar-coding our collection. Our second computer for the network has been purchased and installed, as has the software to run our circulation and catalog. If all goes well we should have our records loaded and patrons reregistered by the end of the year. When we reregister patrons we will give out a questionnaire on what further computer services the library should offer. Funding for this project is from private donations, an LSCA grant, a Putnam Foundation grant and the Friends of the Library.

While these projects demanded a significant amount of our time the library also conducted our usual business of checking out books, videos,

magazines, and books-on-tape. We answered reference questions, borrowed books through our electronic inter-library loan, loaned books to other libraries, provided tax forms, made photocopies, hosted meetings, presented storytimes and other programs.

Highlights of the year featured our annual summer concerts on the lawn and the summer reading program "Take Us to Your Readers"—an alien theme. We were only rained out once and a record number of 133 children participated in the reading program.

In April, Joan Wheeler, longtime assistant to librarian, resigned her post. Dolores Biron filled her position at 15 hours/week and Marcia Legru is our new second assistant librarian at 6 hours/week. Dolores finished the Public Library Techniques program this fall (7 college level classes) and brings a lot of knowledge and enthusiasm to the job. Marcia's career was in the publishing industry and she has worked at the Frost Free Library both as a Trustee and a Friend of the Library.

Our staff is supplemented by a crew of volunteers who provided 1,390 hours of service this year. They enrich the library with their devotion, knowledge and experience.

As always we are submitting statistics with our prose report. They are one toll the Library Board and I use to prepare our budget and to plan what materials, programs and services to offer the town.

Respectfully submitted,

Lisa Bearce
Library Director



PEOPLE:

Registered Borrowers	1962
New Borrowers	106
Volunteer Hours Donated	1390

SERVICES:

Reference Questions	438
Adult Programs/Attendance	10/951
Juvenile Programs/Attendance	37/762
Exhibits	35
Computer Use	10
Interlibrary Loans Borrowed	264
Interlibrary Loans Loaned	166
Photocopies	4519

CIRCULATION:

Juvenile Fiction	3382
Adult & Youth Fiction	4288
Juvenile Non-Fiction	917
Adult Non-Fiction	1773
Periodicals	1409
Videos	1715
Records & Cassettes	206
Puppets	25
Total	13718

MATERIALS ADDED:

Juvenile Diction	153
Adult & YA Fiction	233
Juvenile Non-Fiction	58
Adult Non-Fiction	152
Videos	20
Audio Cassettes	8
Total	624

MATERIALS DISCARDED:

Books	3485
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MONADNOCK ADVISORY COMMISSION

REPORT OF THE MONADNOCK ADVISORY COMMISSION TO THE TOWNS OF : JAFFEY, DUBLIN, MARLBOROUGH, TROY AND FITZWILLIAM

The Monadnock Advisory Commission is charged by the State of New Hampshire under RSA 258:1 to advise and guide the Department of Resources and Economic Development (DRED) on the management of their lands and leased lands of the Society for the Protection of New Hampshire Forests and the Town of Jaffrey. The lands are located on Mt. Monadnock, Gap Mt. and Little Monadnock Mt.

On Saturday, June 25, 1997 the Commission met at Monadnock State Park in Jaffrey. Business attended to:

Bill Elliott was elected chairperson and Betsy Harris vice-chair.

A new parking lot on Old Troy Rd in Dublin, to fit 40 cars, will be proposed by DRED. This lot will be on property owned by SPNHF and will replace one that accommodates 15 autos.

A proposal to improve signage and parking at Gap Mt. trailhead was discussed. Concerns of the neighbors was addressed.

The problem of parking on Rt. 124 near the Jaffrey/Troy town line. Because the Royce Trail crosses the highway, more and more day hikers are using this area to park for the day. The Commission asked that "No Parking" be placed on either side of the road. The state was in agreement.

The public is encouraged to contact their Commission members with suggestions and comments.

Members of the Monadnock Advisory Commission are:

Jaffrey	Ann Royce, Bill Elliott
Dublin	Betsy Harris, Tom Wright
Marlborough	James Everard, Ernie Linders
Troy	David Adams, Ira Gavrin
Fitzwilliam	Daniel Leary, Thomas Parker

Respectfully,

Bill Elliott

REPORT OF THE RECREATION COMMITTEE

Despite a rocky start and a high staff turnover rate, 1997 was an excellent year for the Recreation Committee and much was accomplished.

The spring welcomed another baseball and softball season to the ball flats and the Marlborough teams captured all three of the Divisional titles available within the six-town Gap Mountain League. Under the direction of Gene Donohue, and with the help of Jeff Castor, Kevin Southwell, Bill Coutts and many others, Marlborough Diamond Sports continued to upgrade its program. The upgrade included its equipment to make the sport more enjoyable and safer for all to play. The Marlborough Diamond Sports All-Star Invitational Baseball Tournament was also resurrected. Ten teams made up of eleven and twelve year-olds from throughout New Hampshire and Massachusetts competed in four days of excellent baseball. It is hoped that events like this one along with existing and newly built concession stands will raise some of the funds necessary to begin building the new playing fields for baseball, softball and soccer.

Speaking of new playing fields, Marlborough Diamond Sports is designing new multi-use playing fields behind the Bambino Field with the approval of the Recreation Committee. The fields are to be built without property tax money and will relieve the overcrowded conditions on our current fields. Bruce Lyman is lending his expertise to head up this project. At the time of this writing, the only obstacle in the way of starting this project is N.H. Wetlands Board approval.

The summer program called "Fun-in-the-Sun" and directed by Shawna Richards and Sue Velez continued to provide our children with a lot of activities. These included arts and crafts, swimming, playing games and an occasional field trip or two. A travelling Wildlife Park also visited the group with baby animals such as a deer, hedgehog, lynx, cougar and crocodile. The expressions on the children's faces were neat to watch as they got to see and touch these different animals.

Summer also brought us another season from the junior and senior theater groups. Marlborough's Theater Program continues to grow and now attracts attention and participants from many of the surrounding towns. The senior group, directed by Galadriel Schulze, performed "Times Change" while the junior group, once again directed by Mary Ann Fleming, showcased "Barnum; the Greatest Show on Earth." The theater program is an excellent opportunity for many of the kids of Marlborough to showcase their theatrical and musical talents. It is also a way for many of them to discover their hidden talents.

And of course, when the leaves begin to change, you know it is time for another soccer season. Thanks to Jeff Castor and his leadership, another season went by smoothly. A special congratulation goes to the girls "D" team coached by David Mitchell and his many able-bodied assistants as they went undefeated in the 1997 season.

A special thank you goes out to all the sponsors and financial supporters of Marlborough's youth sports programs as well as all the unpaid coaches and volunteers. Without their support our programs would not be possible.

As many of you have personally witnessed, the popularity of skateboarding is increasing among our youths. There is a proposal to address their lack of practice space by providing a skateboard park somewhere within the confines of Fitch Court facilities. It is also proposed that the park be built without taxpayer money. The Recreation Committee has given approval to study the subject and is requiring a detailed proposal before a final vote is taken.

A reminder – Fitch Court facilities are closed during nighttime hours and because of damage, skateboarding is no longer allowed at the Pavilion.

Adult recreation continues to be almost non-existent. This is not due to a lack of effort on the Committee's part, but because of a lack of interest in the Community. If anyone has ideas or suggestions for adult programs, please advise Greg Orkins.

The members of the Committee are pleased to announce that we accomplished our goals in 1997 under budget. The Board of Selectmen also approved encumbering some of the leftover funds for equipment purchases for Summer Theater and the ball fields. The majority of the Committee members feel that each program and its participants should take more of a funding responsibility and relay less on the taxpayer. This philosophy is reflected in our 1997 budget. It is also our belief

that no child will be denied access to a program because of financial reasons.

Looking ahead to 1998, we will have five positions open on the Committee and we urge anyone who has the talent, imagination, time and sense of community to run for one of these positions. Much still needs to be done in 1998 to upgrade our recreational facilities and improve our programs and at the same time lessen the burden on the taxpayer. We would hate to see the hard work of this Committee to go to waste.

Respectfully submitted,

Gene Donohue, Secretary
Kevin Southwell, Chairman

REPORT OF THE FIRE WARDS

The Fire Department responded to 65 calls during the year compared to a record 90 calls in 1996. A breakdown of the 1997 calls is as follows:

Type of Call	Number	Type of Call	Number
Automobile Accidents	20	Smoke Removal	1
False Alarms	7	Calls for Assistance	4
Chimney Fires	3	Fuel Spill	1
Structure Fires	4	Mutual Aid	8
Automobile Fires	1	Co and Smoke Detectors	11
Propane Gas Leaks	2	Miscellaneous	3

There was no significant loss of property to fire during the year. The Department responded to four structure fires where the damages were minor to moderate in nature.

In addition to the more typical truck repairs, the year saw some unanticipated expenses such as gas leak and new gas tank for the forestry unit, brake work and exhaust on one of the main pumpers and a new glow plug and starter for the utility truck. The pumps on both of the engines were serviced. Combined, these expenses put the truck repairs over budget for the year.

The following fire fighters received State certification during the year:

Chris Batchelder	Career Level
Jim Bleau	Fire Fighter 3
Wayne Crowell	Career Level
Mike Laffond	Career Level
Allen LaPlante	Fire Fighter 1 and Career Level

Several other fire fighters received a variety of training courses locally, at Meadowood and the National and State Fire Academies.

The Department and Fire Company again enjoyed providing activities that the community could participate in, for example, a breakfast, barbecue, Halloween parade and a supper.

We extend our sincere appreciation to the Fire Company, Police Department, Selectmen, Ladies Auxiliary and citizens for their great support and cooperation during the years. We also encourage interested residents to join the Department.

Respectfully submitted,

Clarence Batchelder
Linwood Croteau
Wayne Crowell
Frank Pelkey
Edward Wilson
Marlborough Fire Wards

REPORT OF MARL-HARRIS AMBULANCE SQUAD

This past year was our busiest in our 28-year history. Marl-Harris responded to 200 calls for help utilizing 22 medical and 7 non-medical members. A breakdown of the runs are as follows: 70% medical emergencies, 20% trauma/accident and 10% public assist/stand-by. This year we responded as mutual aid to Dublin, Gilsun, Troy and Keene, including as stand-by in Dublin during the Jaffrey propane crisis.

Training this year included several multi-agency drills. These included two with Marlborough Fire Department, one Mass Casualty drill at Dillant-Hopkins Airport and a Train vs. School Bus Accident in Vernon, VT.

Membership this year rose drastically. The squad currently has 30 members; 22 medical, 5 in training, 3 non-medical support. A welcome increase over last years 23 members. However, Marl-Harris did suffer a tragic loss this year when long time member/treasurer, Ruth E. (Libby) VanEtten past away at her home in Harrisville. She will be dearly missed.

After several training sessions the High Angle/Low Angle gear has been placed in service and is ready to respond as part of the mutual aid system.

Our 1990 ambulance has continued to give us electrical trouble but repairs have been made and we're in good shape for now. We are planning to replace the vehicle in the year 2000.

We continue to rely on your support although we do also attempt to raise some of our training moneys; we receive no financial aid from either Marlborough or Harrisville and provide free service to all within our borders. If another ambulance must cover for us (Mutual Aid) charges are sometimes made; but be attempt to provide superior service twenty-four hours daily for all medical emergencies or accidents.

Respectfully submitted,

James Bleau
President/Chief

REPORT OF THE POLICE DEPARTMENT

Many changes have come about in the past year within the Police Department. The most significant of these was my arrival as Police Chief. Since my arrival, I have enjoyed much support from the citizens, the Town staff, the Selectmen, and most importantly, the officers and employees of the Police Department. All have ensured that my arrival here has been as smooth as possible, to which I am deeply grateful. I look forward to meeting the rest of the citizens and I invite you to stop by at the station or visit with me while I am on patrol.

The one thing that stuck out in my research of Marlborough was the quality of life that is enjoyed here. While there are many reasons why this exists, the Police Department values this and is committed to preserving it. While the officers have been instructed to actively patrol all town roads and high-risk areas, we depend heavily upon all citizens to report suspicious activities to us no matter how insignificant it may seem. I've seen many such reports result in solving strings of crimes. Our number to report these is either 911 or 876-3311.

I have started two important programs to reduce the chances of you being the victim of a crime. The first is our Vacant Property Check program. If your residence is unoccupied for any length of time we will check your property if you notify us. All we ask is that you tell us how long you will be away, give us a name and telephone number of a person we can call in case a problem is found, and that you notify us upon your return. The officers are required to check these properties daily at random times and to notify you if a problem is found.

Secondly, the officers are required to check the security of businesses at night. These checks are done at random times. While I tried to include as much business as I could, I probably missed a few. Please call us to see if your business is on our list and to include it if it is not. We are also in the process of updating our business information list. This list includes names of person to call if a problem is found. Please keep our list updated so we don't call the wrong people.

We also conducted a bad check seminar last December for all businesses. I intend to offer this seminar again this year. We also plan to offer other seminars on topics such as women safety issues, and residential security. If there are other topics of interest to you, or you wish to assist us in any of these seminars, please feel free to call me at the Police Station.

The most noteworthy crime that occurred this year was the reported rape at gunpoint at the Rt. 12 rest area. Ultimately, it was determined that this was a false report. However, given the serious nature of the reported crime, a lot of investigative hours were spent on this case on the presumption that the crime did in fact occur. The individual involved was ultimately charged and convicted of filing a false report.

Finally, I would ask that if you have any problems or complaints, please feel free to see me at the Station. Our door is always open and your thoughts and concerns are important to us. The Police Department depends on this to improve its service to you.

Respectfully submitted:

Raymond T. Dodge
Chief of Police

Income for the Year:

Parking Tickets	\$10.00
Pistol Permits	\$30.00
Accident Reports	\$329.00
Alcohol Violations	\$1774.00
Discovery Requests	\$140.00
Insurance Requests	\$42.00
Court Fees	<u>\$451.70</u>
Total	\$2806.70

1997 POLICE DEPARTMENT STATISTICS

1 Violation Restraining Order
1 Stalking
2 Domestic
16 Criminal Mischief
10 Operating After Suspension/Revocation
1 Second Degree Assault
10 Simple Assault
2 Criminal Threatening
4 Aggravated Sexual Assault
1 Sexual Assault
2 Criminal Trespass
4 Burglary 1 Arson
5 Possession Controlled Drug
2 Transportation Controlled Drug
14 Possession of Alcohol by Miner
4 Prohibited Sales of Alcohol to Miners
10 DWI
12 Thefts
1 Forgery
18 Bad Checks
5 Harassing Telephone Calls
1 Felon in Possession of Firearm
2 Disorderly Conduct
6 Runaway Juveniles
2 Juvenile Related Problems
3 Illegal Dumping
22 All Others
844 Calls for Service
90 Arrest
17 Taken into Protective Custody
35 Motor Vehicle Accidents
20 Alarms
146 Assist Other Agencies
181 Summons Issued

Report of the Welfare Administrator

There was not only an increase in applications this year but also for different needs. Requests were for emergency help rather than help for the "working poor" male applicants last year.

Although the new Welfare Reform Act has not affected us yet, the Towns are going to be the safety net for when it does. October 1, 1997 was the day The State of New Hampshire's Temporary Aid for Needy Family program would not accept applications for Massachusetts's clients that moved here. If they have been on Massachusetts Aid for the full 18 months they are ineligible for assistance with the State of New Hampshire for 12 months. Unfortunately, this means the safety net of local welfare may become increasingly strained.

Whenever possible, I have endeavored to assist clients by accessing outside programs in order to minimize taxpayer dollars spent. Some of these programs include Salvation Army assistance, Fuel Assistance, SHARE, Women, Infants and Children (WIC), The Community Kitchen and other various food pantries. I would like to thank the Marlborough residents who helped provide for those who are less fortunate. Christmas baskets donated by the Federated Church and by the American Legion provided much needed relief. This generous support is truly welcome and appreciated.

Respectfully submitted,

Yvette Redfield, Welfare Administrator

REPORT OF THE RECYCLING/TRANSFER CENTER

We recycled 356 tons of paper, cardboard, chip board, metal, tin cans, newsprint, glossy paper, and aluminum cans. 22 tons of demolition material was also recycled. This made our recycling effort 378 tons while we shipped out 331 tons for a total of 709 tons. **This gives us a recycling rate of 53%!!!!** We can only do this because of your efforts and at a \$100 per ton to ship it out, we are wise to continue this effort.

This year, we are making some small changes to enhance our operation even more. Many of you have asked for smaller clear plastic bags and those will be available for sale shortly. The other change has to do with some items we have not sorted in the past. These are items that can be included in the category we call "mixed paper". This category can now include junk mail, egg cartons, all types of advertising, can labels, cereal-cake-shoe boxes, wax milk cartons, frozen food cartons, butter cartons, all wax cardboard cartons and any type of clean paper materials. If we can get used to recycling these items soon, our recycling rate should increase in the coming year.

Thanks for your help in turning in clean recyclables. Our Center is known for good products and this is because you make it happen.

Respectfully submitted,

Franklin D. Pelkey, Manager

REPORT OF CEMETERY TRUSTEES

The Trustees had a very active year. After several lengthy meetings and hearings, the Trustees adopted a Cemetery Ordinance. This Ordinance has now been published and can be viewed at the Town Offices or at the Frost Free Library.

The Trustees and the Sexton, Mr. Elmer Grover, Jr., employed Jay Blanchard of the Keene Monument Co. to repair a number of leaning headstones. Repairs were done at Meetinghouse, Graniteville and Pine Grove Cemeteries. Some of the work was not finished due to the early snow and the work will continue in the spring.

Work on the iron fence on the rear side of Pine Grove Cemetery was not done as planned this year. Mr. Glazier has given the Trustees a Letter of Intent to do the work this coming year. The appropriation to do this work was encumbered at year-end by the Board of Selectmen.

Respectfully submitted,

Michael Ball, Chairman
Alphonse Despres, Trustee
Cecil Nash, Trustee

REPORT OF THE CONSERVATION COMMISSION

The Conservation Commission provides a focal point within the municipal government for environmental concerns and is the only local board specifically charged with the protection of natural resources.

At the request of the Commission, a Warrant Article was proposed and approved, to request power companies to not utilize herbicides on their rights of way. The power companies were notified.

Mapping of conservable resources and land use of the Town has been initiated. Planning will be integrated with the five-year Plan updating project.

In addition to the continuing monitoring of conservation easements within the Town, a program was initiated to monitor the Town's designated scenic roads. Some severe erosion has been noticed along several of these roads.

The Commission determined that the Meetinghouse Pond dam did not meet the new State standards. The Town has upgraded the dam on the picnic grove side of the spillway.

The Commission has continued to monitor the water quality monitoring of Stone Pond, begun in 1988. Water quality of the pond remains excellent. The phosphorus content however, increased somewhat and this trend will be carefully watched in 1998. Lakeshore owners are encouraged to take proactive steps to retain the quality of their pond. Water quality monitoring will be initiated in 1998 of Meetinghouse Pond.

The Rail Trail Committee, established at the acquisition of a portion of the Manchester to Keene abandoned right of way in 1996, has established use criteria for the trail. All uses, apart from motorized vehicles (snowmobiles excepted), are encouraged. Posts with chain will be installed at the Water Street entrance to control traffic. Ample clearance will be allowed to provide access to snowmobiles, bicycles, horses and hikers.

The Commission's activity in 1997 has been pleased to add new members and now has a complement of 5 members out of the 7 allowed. We are actively seeking new members, and encourage all interested in the conservation of the resources of the Town to please volunteer as members. The Commission meets monthly at scheduled times. Please contact the Town Clerk if you are interested.

Respectfully submitted,

Charles R. Buffler, Secretary

Michael Krinsky, Chairman

Members: R. Victor DeForest, Ernest R. Linders, and Benjamin Rice

REPORT OF THE PLANNING BOARD AND ZONING BOARD OF ADJUSTMENT

Last year was fairly quiet for the Land Use Boards compared to 1996. Among those actions taken by the Planning board in 1997 were proposals for amendments on shoreline protection requirements, wetland definitions, restrictions on use of buildings and definitions of junk and salvage.

The Boards also conducted site plan reviews and Zoning Board of Adjustment approvals, as applicable, for establishing a retail yarn shop in Wilbur Brothers Supermarket; a group child care facility at 432 Troy Road; establishing a hair salon at 170 Main Street; constructing a waste recycling center on Rt. 12; constructing self-storage facilities on Canada Street; and renovation of a building on Old Roxbury Road for a wood mill working business.

A special exception was granted for the addition of an apartment unit to a one-family residence at 369 Chesham Road.

The Planning Board also approved a boundary line adjustment for the Devan property on Old Dublin Road; discussed design plans for a ball field on Fitch Court; updated the Capital Improvement Plan; and held preliminary discussion on revising the Land Use portion of the Master Plan scheduled to be completed in 1998.

This past year, we also welcomed Sylvie Rice to the Planning Board. Katrina Maloney resigned as clerk of both boards due to time constraints. We extend our sincere thanks and

appreciation for her services and are pleased she will continue as a member. Sandy Helgeland resigned from the Zoning Board because of personal commitments. She has been a member of the Zoning Board for many years and we will greatly miss her talents.

We also thank Anne Burlin for serving as temporary clerk. Should this position be of interest in any resident, please contact the Selectmen's Office. Anyone interested is joining either of the Land Use Boards is encouraged to contact members of the Boards, the Town Clerk or the Board of Selectmen.

The Board values the input and concerns of the public. To serve you, a board representative will be available for consultation by appointment on Monday evenings from 7 P.M. to 9 P.M. Advance appointments may be made through the Town Clerk, Ila Walton, at 876-4529.

Respectfully submitted,

Ken Kerber, Chairman Planning Board	Robert W. Heald, Chairman Zoning Board of Adjustment
----------------------------------------	---------------------------------------------------------

REPORT OF THE HERITAGE COMMISSION

The year 1997 was a busy and productive year for the Commission. A list of our project activities covers several significant items, as noted below:

--Installed a manufactured, permanent metal sign at the Meeting house site, with historical information and a reproduction of Rev. Wallingford's sketch of the original 18th century building.

--Completed repair work on the Civil War statue, with the sword blade being repaired and rebounded to the furl of the flag.

--Outside work at the Gates house property, with a drainage pipe being installed under the roof drip edges, and the construction of a north side roof edge overhang, to provide for proper water runoff as well as improved building architecture.

--Installed water and sewer lines, plumbing work and the majority of interior carpentry and associated restoration work for a new handicapped-accessible bathroom at the Gates house.

--Preliminary planning for a project to be launched in early 1998 known as "Community Cornerstones", a project which will involve many people and organizations from the entire Town, to help identify features of our natural and built environment which make Marlborough a special place in which to live and which

should be protected and preserved as we move into the 21st century.

The Heritage Commission has undertaken and completed a significant number of projects since being organized in 1995. We appreciate the support from the community and look forward to continuing our efforts to preserve, protect and promote interest in the heritage which we all share.

Respectfully submitted,

Richard Butler, Chairman

Allan Williams, Treasurer

Priscilla Richardson

Gene Woodward

Helen Wilson Secretary

Edward Wilson

Jean Packard

Nancy Hayden

VITAL STATISTICS

BIRTHS - 1997

DATE	CHILD'S NAME	PARENTS' NAME	PLACE
02/19/97	ALEXANDER LEROY	HEIDI MARIE KEZAR MARK LEROY KEZAR	KEENE
04/08/97	COLLIN JAMES	ARLENE MARIE SEKSINSKY CHRISTOPHER D SEKSINSKY	KEENE
04/29/97	ABBEGALE DANIELLE	CYNTHIA ANN HOYE FRANCIS JOSEPH HOYE	PBORO
05/07/97	CLARA JEAN	LEANNE ELIZABETH JENNISON GORDON STEWART JENNISON	KEENE
05/13/97	HANNA MARIE	JESSICA ANN BERRY MATTHEW AARON BERRY	KEENE
06/09/97	ALISSA ROSE	SUZANN ROSE DEVOID DAVID JOSEPH DEVOID	KEENE
07/07/97	JOSEPH THOMAS	REBIE ELIZABETH RUSSELL THOMAS EDWARD RUSSELL	LEBANON
07/09/97	STEPHANIE ELIZABETH	DEBORAH SUE HART STEPHEN LAURENCE HART	KEENE
09/23/97	DANIEL JOHN	EILEEN FRANCES GLOVER JOHN RANDOLPH GLOVER	PBORO
09/30/97	LEAH RENEE	PAULA JANE TROIE RONALD ARMAND TROIE JR	PBORO
12/11/97	PAIGE JULIETTE	AMIE MARIE MOONEY RONALD CHARLES AYOTTE JR	PBORO

DEATHS - 1997

DATE	NAME	PLACE
01/28/97	HIAL O. COLBURN	MARLBOROUGH
02/04/97	WILHELMINA MANLEY PACKARD	KEENE
03/05/97	DAISIE S. EVERARD	KEENE
03/12/97	REV. CLIFTON L. HARTMAN	KEENE
03/27/97	JAMES F. BARNES	KEENE
03/28/97	LAURETTE Y. SULLIVAN	KEENE
04/06/97	HULDA SOPHIE KORPI	MARLBOROUGH
05/11/97	ARTHUR PAUL LAURENDEAU	KEENE
05/15/97	LILLIAN E. PLANTE	KEENE
05/25/97	CATHERINE P. HAZEN	WESTMORELAND
09/05/97	JANE L. MORRIS	MARLBOROUGH
10/03/97	ROSE E. KING	KEENE
10/04/97	RALPH J. PANETTA	KEENE
11/02/97	EARL ST JOHN	KEENE
11/11/97	LELA JOSEPHINE HAYWARD	KEENE
12/04/97	NORMA M. MORSE	KEENE

BROUGHT IN FOR BURIAL - 1997

DATE	NAME	PLACE
11/28/96	VIRGINIA M. TRUDEILLE	KEENE
12/08/96	RICHARD L. STONE	SWANZEY
12/20/96	DOROTHY D. FAUTEUX	KEENE
02/20/97	BERTHA A. TOWLE	CONNECTICUT
03/26/97	JOHN AMIE BELIVEAU	KEENE
04/15/97	GRACE E. SCOTT	CONCORD
04/28/97	FREDERICK E. SUNDSTROM	HARRISVILLE
06/03/97	JOSEPH SKIFFINGTON	KEENE
06/29/97	EARL HOWARD HASTINGS	WINCHESTER
09/05/97	JUDITH A. SPOON	PETERBOROUGH
11/07/97	GERALD L. BEAUREGARD	BOSTON

VITAL STATISTICS (CONT'D)

MARRIAGES - 1997

DATE	BRIDE AND GROOM	RESIDENCE OF EACH		
02/15/97	BRUCE EDWARD DUNNING ELIZABETH ANNE BOSWORTH	MARLBOROUGH MARLBOROUGH	08/16/97	BARRY MICHAEL SMITH KIMBERLEE JOY MORRISSEY MARLBOROUGH MARLBOROUGH
02/20/97	ROBERT MAURICE RAYMOND SHAWN MARIE SMITH	MARLBOROUGH MARLBOROUGH	08/16/97	JEFFREY BOWMAN THOMPSON ANNETTE JEAN ALLEN MARLBOROUGH MARLBOROUGH
04/05/97	ROBERT KEVIN HARPER ANN CHERYL FIFIELD	MARLBOROUGH MARLBOROUGH	08/23/97	EDWARD WINSLOW TURNER DIANA M BARBER MARLBOROUGH MARLBOROUGH
05/03/97	MATTHEW LEO PATNODE PAMELA LYNNE DURLING	MARLBOROUGH KEENE	08/30/97	VINCENT DELMAR JOHNSON MARY JEAN WOODBURN VERNON, VT VERNON, VT
05/10/97	LINWOOD CLEVIS CROTEAU LOIS JOANN DESPRES	MARLBOROUGH MARLBOROUGH	09/06/97	VERNON HAVEN WHITE VIKKI LYNN KNIGHT MARLBOROUGH MARLBOROUGH
06/06/97	HENRY JOHN WILSON, JR HEIDI ANN HENDRICKSON	GILSUM MARLBOROUGH	09/20/97	DAREN LANCE CAVALLIERE BARBARA M. BOURASSA MARLBOROUGH MARLBOROUGH
06/07/97	DONALD WILLIAM FLEMING MARY ANN GRAHAM	MARLBOROUGH MARLBOROUGH	09/20/97	CHRISTOPHER MICHAEL PELLERIN LESLEY FREDIA GASEAU FLORIDA FLORIDA
06/14/97	RONALD JACKIE LACLAIR SUSAN GERALDINE POLAND	MARLBOROUGH MARLBOROUGH	09/20/97	ERIC JAMES SNELLING II PAMELA JEAN WILLIAMS MARLBOROUGH MARLBOROUGH
06/14/97	WILLIAM JAMES RIVERS LAURIE ANN SKIFFINGTON	MARLBOROUGH MARLBOROUGH	10/31/97	JON M. SHERMAN DAWN M. SNOWDEN JAFFEY MARLBOROUGH
06/28/97	RONALD RICHARD DUNN, JR KAREN LOUISE STEEVER	MARLBOROUGH MARLBOROUGH	11/04/97	RUSSELL ALWIN BERG DOROTHY SPENCER O'CONNOR MELROSE, MA MELROSE, MA
08/02/97	CHRISTOPHER DANIEL ATTRIDGE ANGELA MARIE RICE	MARLBOROUGH MARLBOROUGH	12/25/97	NATHAN ROBERT HENDRICKSON BETTY ANGELA CASTOR MARLBOROUGH MARLBOROUGH
08/09/97	MARC HENRY PAQUIN MELISSA ANNE WYMAN	NEW YORK NEW YORK	12/27/97	CHRISTOPHER RANALD HILL RACHELLE KIMBERLY CHASE MARLBOROUGH MARLBOROUGH

**MARLBOROUGH SCHOOL DISTRICT
1998 WARRANT/BUDGET
AND SCHOOL REPORTS**

CHAIR'S REPORT

After 15 and a half years on the Marlborough School Board, the time has come for me to step down. I would like to take this opportunity to thank my wife, who has been my biggest supporter over the years. I would also like to especially thank all the people with whom I have had the opportunity to work, and the community for its support.

My role as a school board member has been to ensure that quality education is maintained at a reasonable cost to the taxpayer. Education has, and always will be, my main concern. It is not only an investment in our future, but in all our children's futures. I am proud to have been a part of the educational growth over the past 15 and a half years and, above all, I have been proud to serve my community to the best of my ability.

This past year has seen a new roof installed at Marlborough School, an ADA project completed, a school board retreat held with the Marlborough School staff, and the completion of work done by the SAU study committee. A positive learning environment between the students and staff has also continued.

The Marlborough community has much to be proud of when it comes to the education of its youth. A special thanks to Mrs. Susan Leach for the tremendous job she has done as our interim principal.

In closing, I leave you with the following thought: "Public education cannot survive without public support."

*John F. Fletcher, Chair
Marlborough School Board*

COMPLIANCE STATEMENT

This school district receives federal financial assistance. In order to continue receiving such federal financial assistance, this school district will not discriminate in their educational programs, activities or employment practices on the basis of race, language, sex, age, or handicapping condition, under the provisions of Title IX of the 1972 Educational Amendments; Section 504 of the Rehabilitation Act of 1973.

Complaints regarding compliance with Title IX regulations should be submitted in writing to the Title IX liaison for School Administrative Unit 29, the Personnel Manager, 34 West Street, Keene, New Hampshire.

Complaints regarding compliance with Rehabilitation Act of 1973 - Section 504 should be submitted in writing to the Director of Special Education, 34 West Street, Keene, New Hampshire.

*Phillip G. McCormack, Ed.D.
Superintendent of Schools*

OFFICERS, TEACHERS AND EMPLOYEES OF
THE MARLBOROUGH SCHOOL DISTRICT

Edward C. Goodrich, Jr., Moderator
Susan A. Bemis, Clerk
Patricia Derby, Treasurer

SCHOOL BOARD

John F. Fletcher, Chair
Elizabeth E. Ramsay
Richard C. Seaver

Term Expires 1998
Term Expires 2000
Term Expires 1999

ADMINISTRATION

Philip G. McCormack, Ed.D.
Paul L. Bartolomucci
John R. Harper
Deane B. Haskell
Patricia Trow Parent
Bruce Thieden
Superintendent of Schools
Assistant Superintendent for Keene
Interim Assistant Superintendent for Towns
Assistant Superintendent for Business
Manager of Personnel Services
Director of Special Education

STAFF

	Degree	Experience
Susan Leach	M.A.	26 years
Robert Baker	B.S.	16 years
Laura Caron	B.S.	0 years
Vivian Chiang	B.S.	6 years
Donna L. Dearth	M.Ed.	14 years
Linda Frazier	B.E.	22 years
Sandra Helgeland	B.S.	27 years
Elizabeth Homeyer	B.E.	15 years
Karen O. Johnson	B.E.	12 years
Patricia J. Kelliher	M.A.	40 years
Christine P. LaClair	M.Ed.	17 years
Rilda Letourneau	B.S.	3 years
George H. Mason, Jr.	B.S.	20 years
Ron McIntire	M.A.T.	18 years
Jane MacLachlan	B.A.	0 years
Mee Yin Morrison	B.A.	2 years
Shelley Pangonlis	B.S.	8 years
Susan Pomasko	B.S.	5 years
Joyce Puleo	B.S.	8 years
JoAnn Robinson	B.E.	14 years
Nancy Stone	M.H.S.	1 year
Sandra Swinburne	M.A.T.D.	26 years
Lawrence Taylor	B.S.	19 years
Catherine Towne	B.S.	3 years
Rebecca Watts	B.S.	8 years
Janet Kenney	Secretary	
Maria Ginn	School Nurse, B.S.	
Tammy Coutts	Title I	
Darlene Harde	Library Aide	
Susan E. Mastronunzio	Instructional Associate	
Dawn Kennedy	Food Service	
Janice Robbins	Food Service	
James Machado	Custodian	
John Smith	Custodian	

MARLBOROUGH GRADUATES

1998

GRADE 8

Matthew Beffa
Rebecca Bemis
Jeremiah Blair
Karl Chagnon
Christopher Emerson
Shawn Fairfield
Bradley Finnell
Theresa German
Michael Graham
Adam Greer
Neal Kennedy
Mercedes Labrie
Ethan Linders
Daniel O'Reilly
Michael O'Reilly
Hollie Painchaud
Elliott Pawski
Brandon Penna
Aaron Robbins
Brian Ryll
Scott Silver
Robert Steinert, III
Deanne Tedford
Scott Tilton
Heather Velez
Mark Wallace
Noah Washburn
Lindsey Williams

GRADE 12

Suzanne Biron
Jacob Carey-Rand
Amber Davis
Heather Despres
Nils Ekholm
Justin Fyffe
Stacey Goodale
Jaime Henry
Edward Howard
David Jackson
Matthew Jarvis
Leann Robbins
Martha Robinson
Alexander Rogalski
Leah Ryan
Kevin Ryll
Erin Smith
Matthew Smith
Aaron Williams
Kristie Yeglinski

SUPERINTENDENT'S REPORT

The Marlborough School District's focus continues to be one of continuous improvement. To facilitate this improvement, the staff and school board have given priority status to student assessment, curriculum, and community involvement.

For the second year, the entire staff and school board met at the end of the year to establish priorities and goals for the year. This is a highly worthwhile use of time as it not only helps establish direction for the board and staff, but also serves to enhance the school board/staff working relationship. One goal established was: "To align curriculum with state proficiency standards to improve student performance." Although the school uses a variety of assessment (testing) techniques, the scores students earn on the state mandated tests do serve as an indicator of student performance. To ensure that the tests assess what is being taught, the staff has spent considerable time (monthly meetings) reviewing curriculum that is being taught to the state frameworks. This has been a year-long process and will continue next year.

Reading is one area of the curriculum that has been reviewed rather extensively. Previous scores on the language arts (including reading) component of the state test were not as high as hoped. This review resulted in the adoption of a new reading series in kindergarten through grade 8. This reading program is very closely aligned with what the state tests; therefore, results obtained on this year's test should be an accurate reflection of what students are learning and are capable of doing.

Technology is another part of the curriculum that the staff is looking to improve and expand. The use of technology as a learning tool has proven very beneficial as a means to reinforce concepts and skills taught in the classroom, gain greater access to information, problem solve, and engage in activities that require higher level thinking skills. The staff is currently working on how to network the building so that each classroom has a direct link to the Internet.

Last year two significant needs relative to building maintenance were identified. The community voted to fund a very badly needed roof replacement project and renovations to the building that would increase handicapped accessibility. Both projects are completed. The absence of trash cans in the library catching dripping water speaks to the value of the roofing project. Unimpeded access to the building for handicapped individuals and compliance with federal laws governing accessibility resulted from the renovation project. Federal funds were used to help pay for this latter project. Community support for these projects is greatly appreciated and will benefit students at the school as well as community members.

Much of the mountains of work that has been done at the school over the last few years is a result of the work of the Marlborough Facilities Committee. Bruce Lyman's efforts as chair and member of this committee should be recognized as a very substantive contribution to the community. His expertise and leadership has proven extremely beneficial in the identification of problem areas and planning efforts to correct them.

Community involvement such as this is not unique to Marlborough School. The importance of such involvement is reflected in another of the school board's goals: "To continue and expand community involvement." The staff at the school relies heavily on community involvement. Two wonderful examples of this are the "100 Readers Day" and Career Day. Both examples reinforced major components of the curriculum -- reading and career awareness.

In mentioning the value of involvement, I would be remiss if I did not take this opportunity to thank John Fletcher, retiring board member, for his longtime service to the school and community. John has served on the school board for approximately fifteen years. His commitment to the children of Marlborough and expectation for quality education are characteristics of his tenure on the Marlborough School Board.

This has been a highly productive and positive year. This would not have been possible without the continued involvement and support of the community. Please plan to be a part of the decision-making process that will determine the level of funding given to the school to support its program and staffing needs. Please plan to attend the annual school district meeting on Thursday, March 5, at 7:00 p.m.

*Phillip G. McCormack, Ed.D.
Superintendent of Schools*

PRINCIPAL'S REPORT

I have been fortunate to have completed a full year as interim principal at Marlborough School. The support I have received from the parents, community and faculty continues to be positive, and for this I am grateful.

We began the year initiating Landmark Program. This is a note-taking and organizational plan started by Landmark College for students in grades 5 through 8. The students are shown how to organize their notebooks and how to take notes during class discussions. Teachers monitor the notebooks on a regular basis. Since all students are being instructed in the same process, by the time they graduate from Marlborough School they should be proficient note takers and be able to organize their work more efficiently. The first year has gone well with the system; the staff feels the students are better organized and are becoming good note takers.

Third, six and tenth grade students continue to take the state assessment tests, and all grades continue to improve. We are especially proud that 7 percent of Marlborough School's tenth graders scored in the advanced level in language arts, while the state number at that level was only 3 percent; that 12 percent of the sixth graders scored in the proficient area in math while 10 percent scored at the state level; and that 22 percent of our third graders scored in the proficient level in language arts.

The staff looks forward to using the new reading series that will be here in August. This series is aligned with the state standards, and we hope this will aid in helping our students achieve some more positive results on the state assessment.

The staff and students presented their second annual school wide theme Open House. This year the theme was William Shakespeare and the Renaissance Era. Every class had a display or presentation in the gym. The area was decorated with artwork on the Mona Lisa, masks of William Shakespeare, puppet shows, clowns and magicians. Did you know that Mother Goose rhymes originated during the Renaissance? The evening culminated with the newly formed drama club's presentation of *The Taming of The Shrew* by William Shakespeare. The event was deemed a success by staff, students, parents and the community.

For the second year, we participated in the *National Geographic* Geography Bee and, for the first time, the National Spelling Bee. The Read-A-Thon, held during the month of March, continued to be a successful event with students reading at home a total of 300,000 minutes.

Students of the Month are selected both in academics and citizenship. They are awarded a certificate and a special pencil. We started handing out "Caught Ya Being Good" cards to students who have shown to be helpful to teachers, staff and other peers. Those children in each classroom who have received the most cards in a month have an ice cream sundae with the principal.

Two other new events established this year were the 100th Day Celebration and Career Day. The 100th Day Celebration, which occurs during the first full week of February, brought in 100 readers from our community to read to our students. Grandparents, parents, relatives, community members, politicians and authors were among our readers. The favorable comments from all who were involved allow us to believe that this should be an annual event.

Even Governor Shaheen was impressed with this event and she sent a proclamation to the school proclaiming the first full week of February as The Community Reads at Marlborough School Week. Any interested persons should let the school know if you would like to be a reader, and you will indeed be invited.

Career Day involved 40 community members speaking to our middle school students about their careers and their professions. Students were impressed with the number of talented professional adults who live in our town. The presenters indicated they would enjoy returning next year. This looks like another annual event. If any community member would like to participate in Career Day, please call the school office.

Six middle school students attended the All State Music Festival in Concord. There were four chorus students and two band members who were selected because of their talent and dedication in the music field.

Also, three chorus members participated in the Keene State College Children's Choir. This is an audition only opportunity and we are very proud of all of these children.

I would like to congratulate Larry Taylor and Theresa Little, our basketball coaches, for leading our athletes to an undefeated season. I would say that our students are well rounded individuals when they leave Marlborough School.

Thirty-two students graduated from grade eight. This is one of the largest classes to leave Marlborough in many years.

I would like to thank the Marlborough School staff for their dedication and many hours of hard work. I am sure, if rated, they would be at the top! I would also like to thank the community for allowing me to continue as your interim principal. I have enjoyed working for the school board and for the entire community.

Susan E. Leach
Principal

Form F-2

NEW HAMPSHIRE STATE DEPARTMENT OF EDUCATION
COMPUTER & STATISTICAL SERVICES
CONCORD

Mar 1 borough
District

REPORT OF SCHOOL DISTRICT TREASURER
for the
Fiscal Year July 1, 19 96 to June 30, 1997
Return Original to State Department of Education Prior to July 15.

SUMMARY

Cash on Hand July 1, 19 96 (Treasurer's bank balance)

\$ 90,649.80 **

Received from Selectmen (include only amounts actually received)

Current Appropriation

22,586.18 -

Deficit Appropriation

Balance of Previous Appropriations

Advance on Next Year's Appropriation

163 184.31

Revenue from State Sources

36 473.54

Revenue from Federal Sources

5943.38

Received from Tuitions

Received as income from Trust Funds

Received from Sale of Notes and Bonds (Principal only)

Received from Capital Reserve Funds

Received from all Other Sources

133 240.20

TOTAL RECEIPTS

\$ 259,748.41

TOTAL AMOUNT AVAILABLE FOR FISCAL YEAR (Balance and Receipts)

26 88 128.29

LESS SCHOOL BOARD ORDERS PAID

2 509 881.21

BALANCE ON HAND JUNE 30, 19 97 (Treasurer's Bank Balance)

\$ 178 327.08

** Adjusted as a result of new cash investment system

July 23 19 97

District Treasurer

AUDITORS' CERTIFICATE

This is to certify that we have examined the books, vouchers, bank statements and other financial records of the treasurer of the school district of _____ of which the above is a true summary for the fiscal year ending June 30, 19 ____, and find them correct in all respects.

Auditors

19 __

GIVE DETAILED STATEMENT OF RECEIPTS ON OTHER SIDE

For Office Use Only				DETAILED STATEMENT OF RECEIPTS			OFFICE USE ONLY
Cl.	U.	Dist.	Loc.	DATE	FROM WHOM	DESCRIPTION	
1					Town Appropriation	Medicare Reimb.	22,586.18
2					State	Lunches	168.90
3						Foundation A.S.	96.45
4						Basic Fed	527.55
5						Older A.S.	157.59
6						Kindergarten	102.33
7						Kindergarten	170.00
8					Federal	Block Grant	125.16
9						Chapter 5	217.69
10						Basenote	169.51
11						Fed Refund	2500 -
12					Treasurer of Tour Fund	Refunds	59.43
13					Misc	Refunds	92.48
14						Lunch Sales	3909.77
15						Interest	770.06
16						Gift	166.36
17						Sweep Int	2455.21
18						Reimbursements	2337.19
19						Dividends	7796.57
20						Bank Transfers	51,342.07
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TOTAL RECEIPTS DURING YEAR							259,748.49

STATE OF NEW HAMPSHIRE
SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

You are hereby notified to meet at the Elementary School Gymnasium in said District on the 10th day of March, 1998, at 1:00 O'Clock in the afternoon to bring in your votes for the election of school district officers. The polls will open not later than 1:00 p.m., nor close earlier than 9:00 p.m.

ARTICLE 1: To choose all necessary school district officers:

A member of the school board for a three-year term

ARTICLE 2: (By Petition) Shall we adopt the provisions of R.S.A. 40:13 to allow official ballot voting on all issues before the Marlborough School District?

Given under our hands at said Marlborough, this 5th day of February, 1998.

*John F. Fletcher, Chair
Elizabeth E. Ramsay
Richard C. Seaver*

STATE OF NEW HAMPSHIRE
SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

You are hereby notified to meet at the Marlborough School Gymnasium in said district on the 5th day of March, 1998, at 7:00 O'Clock in the evening to act upon the following articles:

ARTICLE 1: To hear the reports of agents, auditors, committees, or officers chosen, and to pass any vote relating thereto.

ARTICLE 2: To see if the District will accept the recommendation of the Planning Committee (Marlborough SAU Study Committee) appointed under RSA 194-C to not recommend any organization, reorganization, or withdrawal from New Hampshire School Administrative Unit 29, or to take any other action in relation thereto.

ARTICLE 3: To see if the District will appropriate and authorize the school board to transfer up to Ten Thousand, One Hundred Thirty-Three (\$10,133.00) Dollars of its unencumbered funds, if any, remaining on hand at the end of fiscal year June 30, 1998, to the Capital Reserve Fund established by the voters on March 9, 1989, for the purposes of construction and/or renovation of buildings and/or related costs to said construction and/or renovation, or to take any other action in relation thereto. *(The school board supports favorable action on this warrant article.)*

ARTICLE 4: To see what sum of money the District will vote to raise and appropriate for the support of schools, for the salaries for school district officials and agents, and for the statutory obligations of the District, or to take any other action in relation thereto. *(The school board recommends approval of the sum of Two Million, Seven Hundred Fifty-One Thousand, Five Hundred Ten [\$2,751,510] Dollars.)*

ARTICLE 5: (By Petition) Shall we adopt the provisions of R.S.A. 40:13 to allow official ballot voting on all issues before the Marlborough School District? *(For discussion purposes only.)*

ARTICLE 6: To transact any other business which may legally come before the meeting.

Given under our hands at said Marlborough, this 13th day of February, 1998.

*John F. Fletcher, Chair
Elizabeth E. Ramsay
Richard C. Seaver*

MARLBOROUGH SCHOOL DISTRICT
1998/99 PROPOSED BUDGET

EXPENDITURE ACCOUNTS

	1997-98 BUDGET	1998-99 PROPOSED	% CHANGE		Testing/Evaluation Materials TOTALS	\$2,980 \$280 \$57,009	\$3,750 \$402 \$59,812	4.92%	
REGULAR INSTRUCTION									
Teachers' Salaries	\$604,572	\$624,408		PSYCH/SPEECH PROGRAM Psychological Services Speech Services TOTALS	HEALTH SERVICES Salaries Benefits Physician Services Materials/Dues TOTALS	\$19,161 \$1,635 \$1,600 \$893 \$23,289	\$20,418 \$1,742 \$1,600 \$828 \$24,588	5.58%	
Aides' Salaries	\$4,712	\$0							
Substitutes' Salaries	\$8,625	\$8,625							
Benefits	\$160,578	\$195,572							
Environmental Camp	\$1,200	\$1,650							
Repair Equipment	\$400	\$400							
High School Tuition	\$677,000	\$705,447							
Materials	\$34,594	\$29,619							
Equipment/Software	\$3,622	\$6,007							
TOTALS	\$1,495,303	\$1,571,728	5.11%						
SPECIAL EDUCATION									
Teachers' Salaries	\$87,216	\$108,225			STAFF DEVELOPMENT Salaries/Bene-Curr Devel. Course Reimbursement Conference/Workshops In-Service Training TOTALS	\$40,000 \$21,700 \$61,700	\$39,000 \$46,823 \$85,823	39.10%	
Aides' Salaries	\$19,110	\$10,179							
Tutors' Salaries	\$38,167	\$46,451							
Benefits	\$44,490	\$37,495							
OT/PT	\$19,440	\$14,400							
Tuition	\$169,871	\$199,966							
Materials	\$850	\$1,571							
TOTALS	\$379,144	\$418,287	10.32%						
EXTRACURRICULAR									
Salary	\$3,900	\$4,500		MEDIA SERVICES Media Generalist Salary Library Aide Benefits Media Services Repair Equipment Materials Equipment Replacement TOTALS		\$16,187 \$6,416 \$1,928 \$1,663 \$500 \$4,955 \$990 \$32,639	\$13,733 \$4,990 \$6,607 \$1,725 \$900 \$3,895 \$300 \$32,150	-1.50%	
Benefits	\$412	\$477							
Assemblies/Officials	\$2,900	\$3,000							
Supplies/Awards	\$740	\$1,250							
Equipment/Uniforms	\$2,857	\$1,272							
Dues	\$280	\$240							
TOTALS	\$11,089	\$10,739	-3.16%						
ATTENDANCE SERVICES									
Salaries	\$100	\$100			CONSULTATION TO STAFF Special Education Consultation TOTALS	\$3,200 \$3,200	\$4,000 \$4,000		
TOTALS	\$100	\$100	0.00%						

	1997-98 BUDGET	1998-99 PROPOSED	% CHANGE
SCHOOL BOARD/SAU			
Salaries-District Officials	\$3,670	\$4,340	
Benefits	\$414	\$522	
Non-Certified Salary Pool	\$1,800	\$0	
Legal/Audit/District Meeting	\$11,390	\$9,660	
Insurance/Advertising	\$1,920	\$1,920	
Dues	\$2,320	\$2,375	
SAU Study Committee	\$500	\$0	
Claremont Lawsuit Coalition	\$0	\$0	
Marlborough Endowment Foundation	\$0	\$0	
SAU #29	\$112,540	\$89,953	
TOTALS	\$134,554	\$108,770	-19.16%
SCHOOL ADMINISTRATION			
Administrative Stipend	\$1,000	\$600	
Principal's Salary	\$48,410	\$49,862	
Secretary's Salary	\$23,501	\$24,552	
Benefits	\$12,472	\$13,139	
Staff Development	\$950	\$750	
Telephone	\$3,800	\$3,900	
Postage	\$1,100	\$1,100	
Printing	\$1,000	\$1,000	
Copier Maintenance	\$3,000	\$3,000	
Repairs/Mileage	\$200	\$100	
Supplies/Software/Dues	\$1,335	\$4,385	
TOTALS	\$96,768	\$102,388	5.81%
BUILDING SERVICES			
Salaries	\$41,272	\$43,202	
Benefits	\$16,369	\$18,653	
Maintenance Services	\$24,235	\$19,210	
Roof Replacement Project	\$90,000	\$0	
Oil Tank Replacement	\$0	\$20,000	
Insurance	\$7,676	\$7,676	
Supplies	\$8,284	\$5,800	
Bottled Gas	\$900	\$0	
Electricity	\$18,747	\$19,632	
Heat	\$7,500	\$7,500	
Equipment	\$0	\$673	
TOTALS	\$214,983	\$142,346	-33.79%
PUPIL TRANSPORTATION			
Regular Transportation	\$76,260	\$77,939	
Field Trips/Athletics	\$4,995	\$5,025	
Special Needs Transportation	\$18,150	\$10,800	
TOTALS	\$99,405	\$93,764	-5.67%
STAFF SERVICES			
Staff Physicals	\$500	\$500	
Fingerprinting Reimbursement	\$0	\$500	
TOTALS	\$500	\$1,000	100.00%
OTHER EXPENSES			
Trust Funds/Scholarships	\$4,000	\$4,000	
TOTALS	\$4,000	\$4,000	0.00%
FUND TRANSFERS			
Federal Programs	\$25,000	\$25,000	
School Lunch	\$55,000	\$60,000	
TOTALS	\$80,000	\$85,000	6.25%
GRAND TOTALS	\$2,701,712	\$2,751,510	1.84%

MARLBOROUGH SCHOOL DISTRICT
1998/99 PROPOSED BUDGET

(For your notes)

ESTIMATED REVENUE

	1997/98	1998/99	% CHANGE
Unreserved Fund Balance	\$113,255	\$51,810	
Amount Raised By Taxes	\$2,209,200	\$2,337,328	5.80%
Interest	\$2,500	\$2,500	
Lunch Local	\$35,000	\$40,000	
Trust Funds-Scholarships	\$4,000	\$4,000	
Guidance Reimbursement	\$10,681	\$0	
Art Teacher Reimbursement	\$12,420	\$13,626	
NH Foundation Aid	\$168,294	\$208,847	
NH Building Aid	\$10,133	\$10,170	
NH Kindergarten Aid	\$15,750	\$15,750	
NH Handicapped Aid	\$17,479	\$17,479	
NH Child Nutrition	\$1,500	\$1,500	
Medicaid Reimbursement	\$5,000	\$5,000	
Lunch-Federal	\$18,500	\$18,500	
Federal Projects	\$23,000	\$25,000	
Capital Reserve Transfer - Roof	\$55,000	\$0	
TOTALS	\$2,701,712	\$2,751,510	1.84%

The 1.84% increase in the proposed 1998/99 Budget is estimated to require a 5.8% increase in the amount to be raised by taxes. This is primarily due to a smaller projected Unreserved Fund Balance (year-end surplus) from the current (1997/98) Budget plus no transfer from Capital Reserve. (\$55,000 revenue was provided to the 1997/98 Budget by Capital Reserve as part of the funding of the roof replacement project.

The proposed tax increase of \$128,128 would result in a \$1.87 increase in the school share of the Marlborough tax rate based on current assessed valuation of \$68,529,895.

RECENT MARLBOROUGH TAX HISTORY (SCHOOL SHARE)

BUDGET YEAR	TAX RATE	RATE CHANGE
1996/97	\$32.35	
1997/98	\$31.46	(\$0.89) Decrease
1998/99 (Proposed)	\$33.33	\$1.87 Increase
TWO-YEAR AVERAGE	\$32.39	\$0.49 Increase

**MINUTES OF THE ANNUAL SCHOOL DISTRICT MEETING
OF THE MARLBOROUGH SCHOOL DISTRICT
Held on March 6, 1997**

Meeting called to order at 7:05 p.m. by the moderator, Edward C. Goodrich, Jr. The moderator led the Pledge of Allegiance to our country's flag and introduced staff members and visiting officials. He asked the meeting for approval to allow them to speak. At this time he outlined the rules for the conduct of the meeting.

ARTICLE 1.

Voted favorably by acclamation on the motion of Richard Seaver, supported by Marjorie Shephardson, that the District receive the reports of agents, auditors, committees and officers as printed in the annual report.

ARTICLE 2.

Voted favorably by acclamation on the motion of John Fletcher, supported by Marjorie Shephardson, that the District appropriate the sum of Fifty-Five Thousand (\$55,000.00) Dollars for roof repairs to the Marlborough School and to authorize the withdrawal of said Fifty-Five Thousand (\$55,000.00) Dollars from the Capital Reserve Fund established by the voters on March 9, 1989, for the purpose of construction and/or renovation of buildings and/or related costs to said construction and/or renovation.

ARTICLE 3.

Voted favorably by acclamation on the motion of John Fletcher, supported by Richard Seaver, that the District accept and be bound by the financial provisions of a three-year collective bargaining agreement between the Marlborough Education Association and the Marlborough School Board which provides for an additional three work days for teachers each year, a change in health insurance whereby teachers will pay 20 percent of the health insurance premium for Blue Cross/Blue Shield JW Managed Care plan, and average salary increases of 3.5 percent (approximately \$24,717.00) in year one, 3.5 percent (approximately \$25,583.00) in year two, and 3 percent (approximately \$22,695.00) in year three, and to raise and appropriate the amount of Twenty-Seven Thousand, Eight Hundred Fifty-Nine (\$27,859.00) Dollars to fund the costs for 1997-1998 school year.

ARTICLE 4.

Voted favorably by acclamation on the motion of John Fletcher, supported by Marjorie Shephardson, that the District appropriate and authorize the school board to transfer up to Ten Thousand One Hundred Thirty-Three (\$10,133.00) Dollars of its unencumbered funds, if any, remaining on hand at the end of the fiscal year, June 30, 1997, to the Capital Reserve Fund established by the voters on March 9, 1989, for the purposes of construction and/or renovation of buildings and/or related costs to said construction and/or renovation.

ARTICLE 5.

Voted favorably by acclamation on the motion of Marjorie Shephardson, supported by John Fletcher, that the District raise and appropriate the sum of \$2,618,853.00 for the support of schools, for the salaries of school district officials and agents, and for the statutory obligations of the District.

ARTICLE 6.

Voted favorably by acclamation on the motion of Richard Seaver, supported by John Fletcher, that the District will authorize the continuation of the SAU Study Committee, established by the voters of the District on March 2, 1996, with responsibilities as outlined in HB 1610.

PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX 224-1380

INDEPENDENT AUDITOR'S REPORT

To the Members of the School Board
Marlborough School District
Marlborough, New Hampshire

We have audited the accompanying general purpose financial statements of the Marlborough School District as of and for the year ended June 30, 1997 as listed in the table of contents. These general purpose financial statements are the responsibility of the School District's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the general fixed assets account group which should be included in order to conform with generally accepted accounting principles. As is the case with most municipal entities in the State of New Hampshire, the Marlborough School District has not maintained historical cost records of its fixed assets. The amount that should be recorded in the general fixed assets account group is not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Marlborough School District, as of June 30, 1997, and the results of its operations and the cash flows of its nonexpendable trust funds for the year then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements of Marlborough School District taken as a whole. The combining and individual fund financial statements listed as schedules in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Marlborough School District. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

Plodzik & Sanderson
Professional Association

November 4, 1997

MINUTES OF THE ANNUAL SCHOOL DISTRICT MEETING OF THE MARLBOROUGH SCHOOL DISTRICT FOR THE ELECTION OF OFFICERS March 11, 1997

The meeting was called to order at 1:00 p.m. on March 11, 1997 by Moderator Edward C. Goodrich, Jr. The meeting was declared open under Article 1 and Article 2 of the School District Warrant for voting from 1:00 p.m. to 9:00 p.m.

The following transmittal was received from the Town Clerk giving the results of the balloting.

Article 1

At a legal meeting of the voters of the Town of Marlborough, Cheshire County, New Hampshire, held on Tuesday, March 11, 1997, the following votes of those present and qualified to vote for Marlborough School District officials were by them in open meeting given to the Moderator, and said Moderator, in said meeting, in the presence of the Clerk and other election officials, and assisted by them, sorted and counted said votes and after the counting was completed made a public declaration of the whole number of votes cast, with the name of every person voted for and the number of votes for each person as follows:

TOTAL NUMBER OF NAMES ON REGULAR CHECKLIST	1252
TOTAL NUMBER OF MARLBOROUGH SCHOOL DISTRICT BALLOTS CAST	336
REGULAR	14
ABSENTEE	

FOR DISTRICT CLERK

Susan A. Bemis Elected 307 votes

FOR DISTRICT TREASURER

Patricia R. Derby Elected 7 votes
Scattering 35 votes

FOR MEMBER OF SCHOOL BOARD

Elizabeth A. Ramsay Elected 295 votes

Article 2

(By Petition) Shall we adopt the provisions of R.S.A. 40:13 to allow official ballot voting on all issues before the Marlborough School District.

Total number of votes cast	350
Necessary to pass	210
Votes in favor	139
Votes opposed	201

The moderator declared the article defeated.

No further business appearing, the meeting was adjourned at 11:26 p.m. on the motion of Robert Hakala, supported by Charlotte M. Crowell.

A true record, attest:

Susan A. Bemis
School District Clerk

A true copy of record, attest:

Susan A. Bemis
School District Clerk

Mr. Richard Butler, Chairman, spoke to this article. He thanked Ed Goodrich for putting this committee together and thanked all members. He said the committee was meeting and doing a wonderful job and asked to be able to continue.

ARTICLE 7.

Moderator Ed Goodrich read, for discussion purposes only, to see if the District will adopt the provisions of R.S.A. 40:13 to allow official ballot voting on all issues before the Marlborough School District? No discussion held. Ballot vote at the Town Meeting March 11, 1997.

ARTICLE 8.

To transact any further business which may legally come before this meeting. The following took place:

John Fletcher presented Marjorie Shepardson with flowers and thanked her for her 3 years as a School Board member.

A Proclamation from Governor Shaheen was read by Principal Susan Leach for a community reading week consisting of 100 volunteers from February 3 - 7, 1997. A copy is on file with the School Clerk.

No further business appearing, it was voted favorably on the motion by John Fletcher, supported by Marjorie Shepardson, that the meeting be adjourned. The meeting was adjourned at 9:12 p.m. on March 6, 1997.

Attest:

Susan A. Bemis, Clerk
Marlborough School District

A true copy attest:

Susan A. Bemis

BALANCE SHEET

Page 1

June 30, 1997

Marlborough

ASSETS	Acct.No.	[1] General	[2] Special Revenue	[3] Capital Projects	[4] Food Service	[5] Capital Reserve
Current Assets						
1. Cash	100	54,030.47		97,800.00	26,496.61	106,891.15
2. Investments	110					
3. Taxes Receivable	120					
4. Interfund Receivables	130	2,271.75				
5. Intergovernmental Receivables	140	107,904.55	2,271.75		5,702.00	
6. Other Receivables	150	80.00				
7. Bond Proceeds Receivable	160					
8. Inventories	170					
9. Prepaid Expenses	180					
10. Other Current Assets	190					
11. Total Current Assets (lines 1-10)		164,286.77	2,271.75	97,800.00	32,198.61	106,891.15
Fixed Assets						
12. Machinery and Equipment	240					
13. Total Assets (lines 11 & 12)		164,286.77	2,271.75	97,800.00	32,198.61	106,891.15
LIABILITIES AND FUND EQUITY						
Current Liabilities						
14. Interfund Payables	400					
15. Intergovernmental Payables	410	13,912.74	2,271.75			48,900.00
16. Other Payables	420	3,802.66				
17. Contracts Payable	430					
18. Bonds Payable	440					
19. Interest Payable	450					
20. Accrued Expenses	460					
21 Payroll Deductions and Withholdings	470	1,502.84				
22. Deferred Earnings	480					
23. Other Current Liabilities	490					
24. Total Liabilities (lines 14-23)		19,218.24	2,271.75	0.00	0.00	48,900.00
Fund Equity						
25. Unreserved Retained Earnings	740					
26. Reserve for Encumbrances	753	21,680.00		97,800.00	6,037.25	
27. Reserve for Special Purposes	760					
28. Unreserved Fund Balance	770	123,388.53	0.00	0.00	26,161.36	57,991.15
29. Total Fund Equity (lines 25-28)		145,068.53	0.00	97,800.00	32,198.61	57,991.15
30. TOTAL LIAB.&EQUITY (24&29)		164,286.77	2,271.75	97,800.00	32,198.61	106,891.15

